Project Title

The Greenline Project Master Plan, Melbourne, Australia

Project Statement

The Yarra River – Birrarung is the life blood of the broader Melbourne region and is at the heart of the city. The Greenline Project Master Plan is an ambitious vision for reconnecting the city and the community to its highly valued but complex riverfront. The project has catalysed a shared vision that supports the delivery of reconnected space between many land owners and managers.

Embracing the values of the Traditional Custodians, the project is grounded in the recognition of the River as a living entity, with the opportunity for reconnecting people with a diversity of experiences.

The Master Plan provides a framework that brings together the multiple factors involved in the revitalisation of this essential part of the city. It provides a clear plan that identifies the role that site wide elements and location-specific renewal will play to enhance Melbourne's liveability and contribute to its economic vitality.

The Birrarung, flowing for thousands of years, has seen its north bank dominated by infrastructure, which has severed connections between the city and river. The Greenline Project Master Plan provides a community-driven roadmap to deliver a revitalised north bank that will transform this relationship for decades to come.

Project Narrative

The Yarra River – Birrarung is the living, life blood of Melbourne, the heart of the city.

We acknowledge that the Greenline Project area along the north bank of the Birrarung is located on the lands and waterways of the Wurundjeri Woi-wurrung people. We pay respect to their Elders past and present and acknowledge and honour the unbroken spiritual, cultural and political connection they have maintained to this unique place, including the Yarra River – Birrarung, for more than 2000 generations.

The Greenline Project site stretches along approximately 4 km along the north bank of the Yarra River - Birrarung between Birrarung Marr and the Bolte Bridge in Melbourne, Australia. It is situated adjacent to Melbourne's central business district for much of this length. This reach of the river is a salt wedge estuary, highly modified by urban development.

The Greenline Project Master Plan represents one of the biggest city-shaping projects in Melbourne's history. It synthesises an ambitious vision for reconnecting the city and the community to its highly valued but complex north bank riverfront.

The project proposes a contemporary waterfront for the Birrarung with a vision that weaves together multiple stories, cultures, ecologies, connections and places into a cohesive project. It represents a transformative shift in the way people will relate to the city and its river. It acknowledges how – for millennia – Wurundjeri Woiwurrung people, along with their neighbouring Kulin nations, have had a reciprocal relationship with this Country.

Four **unifying themes** and strategies are applied across five precincts to ensure a consistent and generous connectivity whilst celebrating their unique transformative qualities. These strategies are research-based tactics and spatial design elements.

Environment - Recognising the river as a living entity, creating a healthy, biodiverse ecosystem.

Culture - Connecting visitors to authentic stories and experiences, within a rich cultural landscape.

Place - Creating new and enhanced destinations that are inclusive, safe and accessible and authentic to Melbourne's unique character.

Connection - Providing a generous and continuous unfolding journey that links a diverse and vibrant waterfront.

Social and Community Health

The Greenline Project Master Plan is informed by the Greenline Implementation Plan, local government strategies and Victorian Government legislation and documents, including the Yarra River Protection (Wilip-gin Birrarung murron) Act 2017 and the Wurundjeri Woi-wurrung Birrarung Water Policy. The entrant has established strong partnerships with the Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation (WWCHAC), the Registered Aboriginal Party.

Traditional Custodian engagement with WWCHAC Elders has been continuous through the project to date. The outcomes for the north bank will support the realisation of Wurundjeri values and aspirations in reconnecting with culture and the Birrarung.

From 2019 to 2022, extensive engagement and consultation involved community members and stakeholders in shaping the strategic framework of the Greenline Project. Key documents informed by this process include:

- Yarra River Birrarung Strategy 2019: a guiding document for the planning
 of the inner city reach of the river. The document outlines strategic directions
 and opportunities to improve the way the city uses the river and its edges.
- Greenline Implementation Plan 2021: a document outlining the scope, projects, key actions and milestones for the Greenline Project. The document is based on the strategic directions of the Yarra River Birrarung Strategy. Key stakeholder engagement included utilising a Resilience Value Realisation (RVR) methodology, identifying where we are now, where we want to be in the future, and how we get there, resulting in a Joint Opportunity Statement.

Preparation of the Master Plan commenced in late 2022 and was informed by community and stakeholder engagement. Consultation was divided into two stages:

- Phase One took place from April to May 2023, with a series of images shared
 with the public illustrating potential activities and experiences to explore how
 the ambitions for the project might be realised. The feedback from this phase
 was used to shape the development of the Draft Master Plan. The 'Joint
 Opportunity Statement' was also workshopped and updated with input from key
 stakeholders.
- Phase Two, held during August to September 2023, sought feedback on the Draft Master Plan, with the aim of confirming alignment of the plan with the previous engagement and to identify if any new considerations were needed before finalising the document.

Wildlife, Biodiversity, Habitat Enhancement or Creation

The Greenline Project is a significant opportunity to return indigenous ecologies and biodiversity to the north bank of the Yarra River – Birrarung.

The Greenline Project Master Plan establishes a vision for the north bank as a crucial ecological connector in Melbourne's urban landscape by:

- Acknowledging the Yarra River- Birrarung as a living entity, as per the Yarra River Protection (Wilip-gin Birrarung murron) Act. As custodians of the living River, we are focused on caring for its health, improving its function as an ecological corridor.
- Strengthening local community connection with the environment, thereby enriching the daily lives of residents and workers.
- Prioritising integrated water management, change adaptation strategies and resilience.
- Providing habitat in dense urban settings, linking endangered species and bringing habitat back to the Central Business District.

Culture and Traditions

Developed with Wurundjeri, the **Health and Wellbeing of Country Framework** grounds decision making in five principles: Indigenous Ecosystems Return, Healthier Waterways, Connections to Country and Culture, Self-determined and Take Responsibility.

The Health and Wellbeing of Country Framework underpins all aspects of the Master Plan and its implementation.

The Master Plan enriches Melbourne's cultural fabric by:

- Recognising the River's north bank as a special place with heritage and culture.
 The Master Plan is informed by authentic stories of the diverse cultures and histories of the River, fostering a sense of belonging and community pride.
- Being grounded in the Health and Wellbeing of Country framework, guiding all aspects of the project process and outcomes.
- Elevating the visibility and appreciation of Melbourne's rich Aboriginal heritage and culture.
- Showcasing Melbourne's diverse cultural heritage and promoting engagement with the arts and local history.
- Offering interactive and educational experiences that highlight Melbourne's unique cultural identity.
- Enhancing walkability and connecting vital cultural landmarks and tourist attractions.

Economic Viability

Considered research and rigour has been applied to the Master Plan to ensure the ambitious vision has viability and its outcomes will be a powerful stimulant for Melbourne's economy:

- The Greenline Project Business Case identifies that benefits generated by the project are anticipated to deliver a \$3.29AU return on investment for every dollar spent.
- Boosting tourism and the use of public transport in the city, thereby increasing foot traffic in various locales.
- Generating local employment opportunities and enhancing office attendance in the central city, thereby contributing to a more vibrant urban workforce.
- Catalysing urban renewal and economic growth in neighbouring precincts.
- Realising numerous strategic outcomes for the city as identified across local government strategies and policies (as noted in the Greenline Implementation Plan).

Building on the foundation of the Implementation Plan, the Greenline Project Master Plan provides an innovative and clear strategic design vision that supports the staged revitalisation of the north bank across its varied spaces and stakeholder contexts. Two stages of public consultation have enabled bold ideas to be tested with community, and stakeholder's interests, particularly Wurundjeri Woi-wurrung, to be embedded in the plan.

The **Master Plan** provides a strong advocacy tool, clearly communicating how the project's multiple objectives can be synthesised through design to support next steps in delivering this transformational city-shaping initiative.

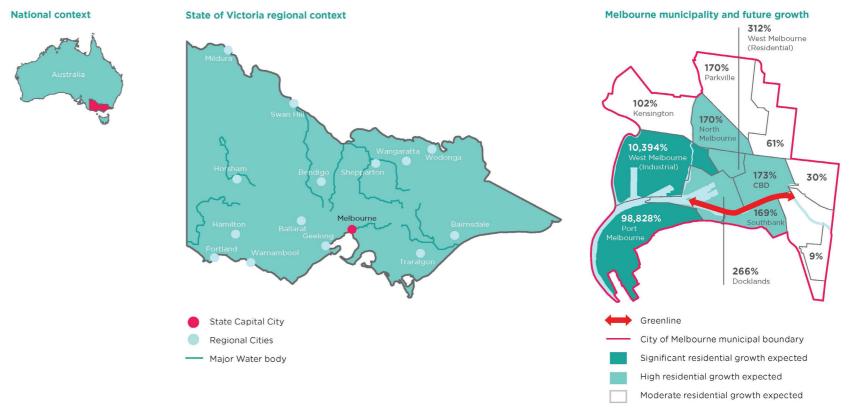
SITE OVERVIEW

Greenline location and context

The Greenline has the potential to attract millions of visitors each year. This is a once in a generation city shaping opportunity, to deliver a series of interconnected and high quality public spaces.

Melbourne is one of the world's most liveable cities. It is a vibrant city full of endless discovery where new and authentic experiences can be had upon each visit. Whether that be finding a new and exciting cafe down one of the characteristic laneways, a stroll through one of the many parks, attending a cultural festival, or an exhibition at the National Gallery of Victoria (NGV), Melbourne has a rich and layered local character.

The Greenline is located on the north bank of the Yarra River - Birrarung, in the heart of Melbourne - and is on the doorstep of many major attractions. Visitor numbers at these destinations are shown below.



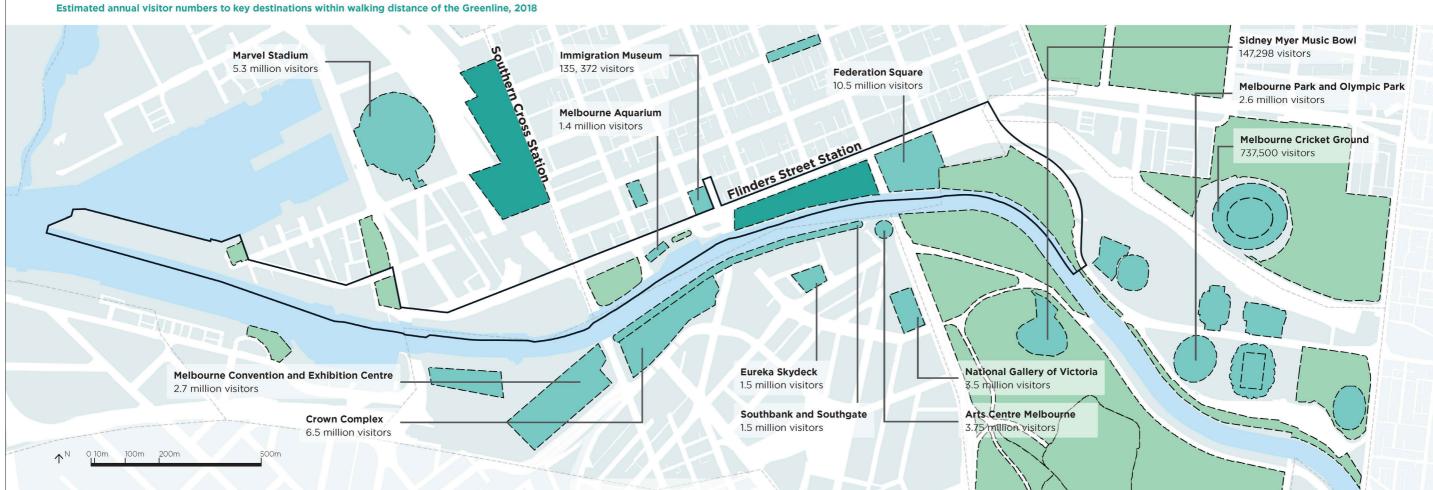
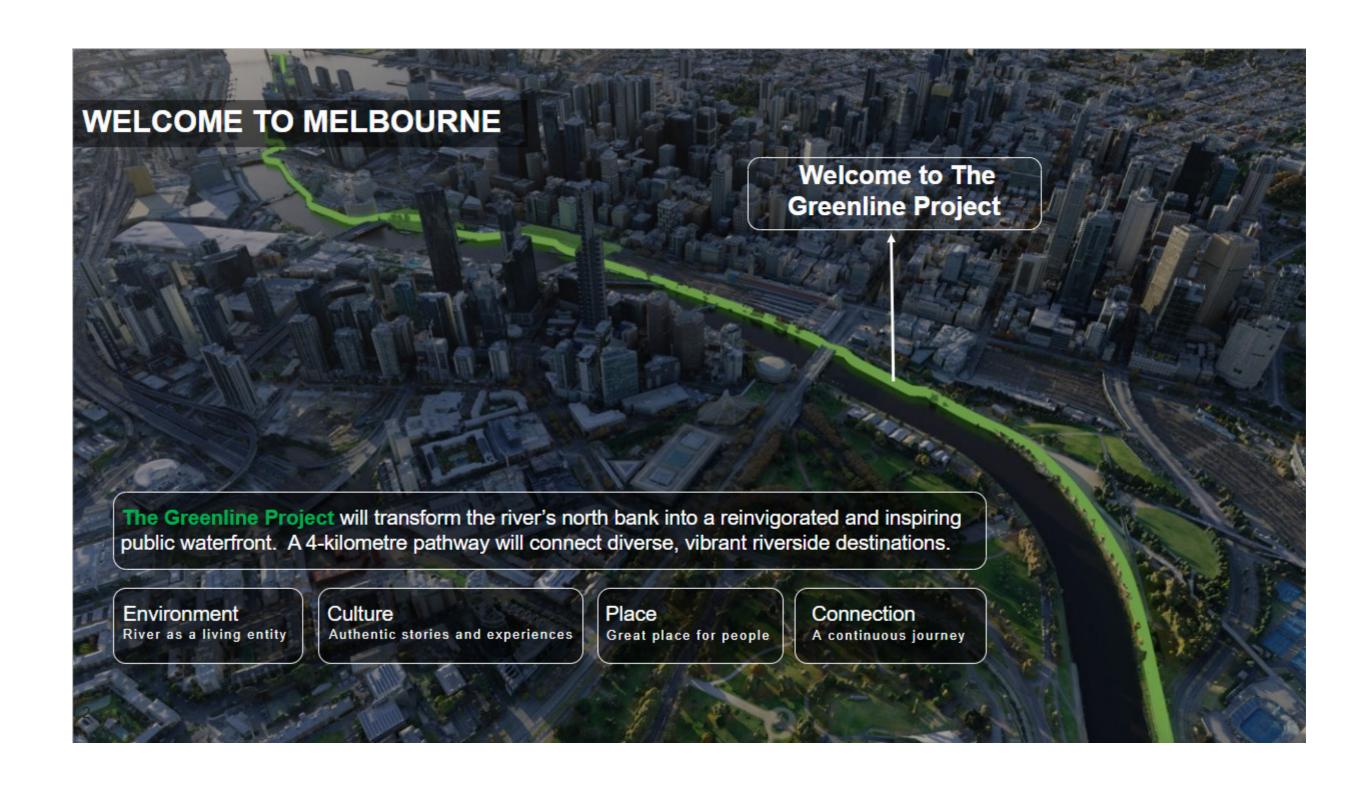


Image Yarra River - Birrarung, flowing through the heart of Melbourne.



Image Yarra River - Birrarung adjacent to Melbourne's central business district on the left.







PROJECT AREA

Greenline project area

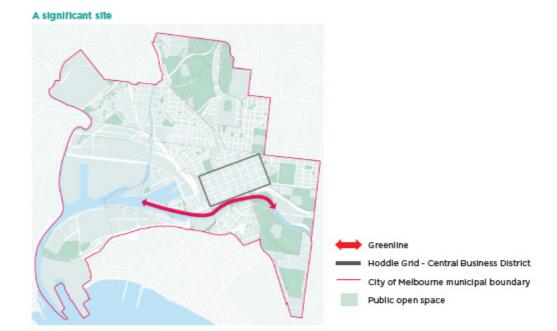
The Greenline project area occupies the north bank of the Yarra River - Birrarung between Birrarung Marr and Eco Park.

Today, the corridor is characterised by areas of open space interspersed among railway viaducts, river front dining precincts, and high density residential and commercial development.

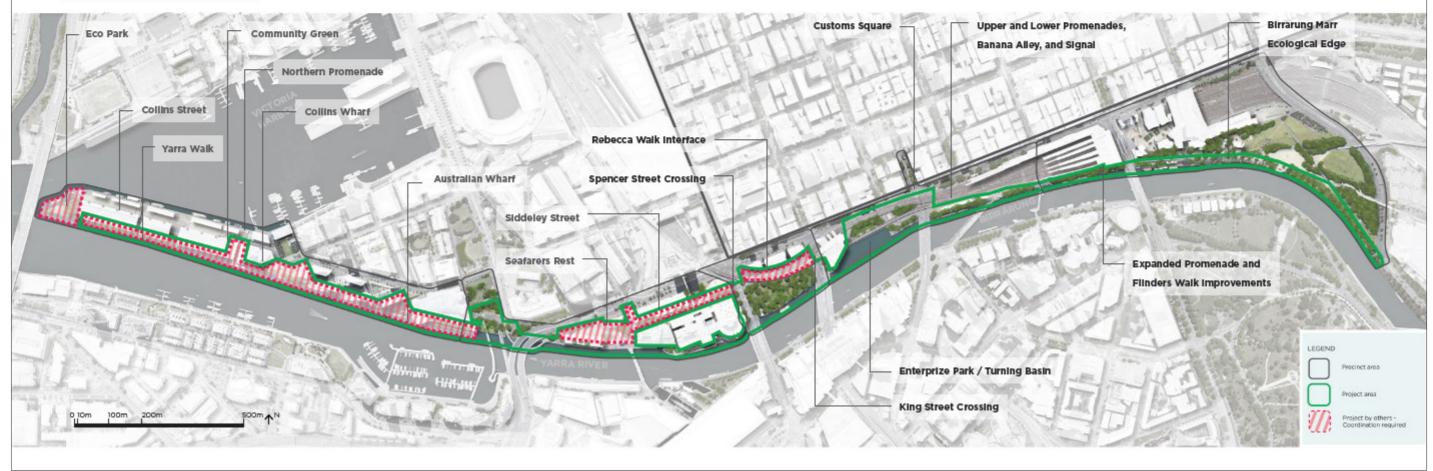
Access through the area is uneven, often limited by narrow and poorly connected paths, steep slopes, uneven pavements, and poor amenity.

It offers little diversity of cultural expression, limited ecological value, and few opportunities for social and civic engagement, despite its location in the heart of Melbourne

The Greenline seeks to realise the potential of this corridor by providing a unified open space and ecological response to this area of the city.



Extent of Greenline and associated works





HEALTH AND WELLBEING OF COUNTRY FRAMEWORK

The values, rights and lore of Country should guide decisionmaking for the project. We have established a framework that recasts the brief through a Wurundjeri Woi-wurrung lens

It has been created by drawing from the extensive work undertaken to date by Wurundjeri Woi-wurrung and the entrant, integrated within the master plan team. It will evolve as the project develops.

We aspire that the project improves the health and wellbeing of Country. As such, the framework identifies five principles:

Indigenous ecosystems return

Re-establish habitat for fauna related to this part of Country by reintroducing ecologies and designing urban environments that allow humans and non-humans to thrive together.

Healthier waterways

Rebuild a relationship of care between humans and the river by improving water quality and habitat for water-based fauna, and by telling the stories of the waterways as an integrated living entity.

Connection to Country and culture

Reveal the markers, stories, truths and practices of Country in place to strengthen everyone's connection to Wurundjeri Woi-wurrung Country and culture.

Self-determined

Ensure that the process of designing and delivering the Greenline Project respects, and is guided by, Wurundjeri Woi-wurrung cultural protocols, processes and opportunities.

Take responsibility

Understand that built environment processes of the past have caused harm to Country, culture and community and that it is the responsibility of all involved in the project to learn from the past, cause no more harm and design for future generations, both human and non-human.

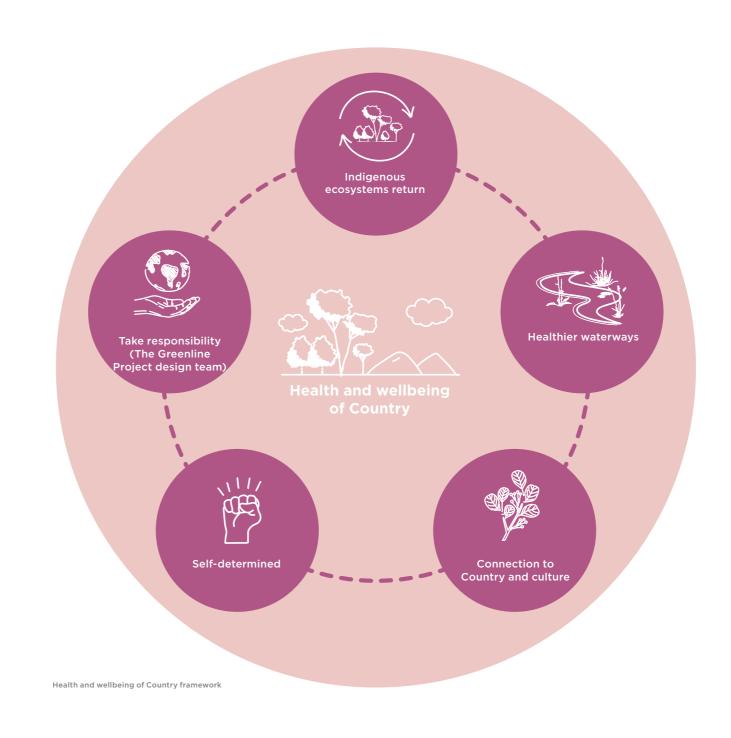


Image Health and Wellbeing of Country Framework decriptions to guide the decision making process. Page 21, The Greenline Project Master Plan



Indigenous ecosystems return

Objectives



Identify locations for indigenous species and understand their habitat, life cycle requirements and suitable conditions.

corridor

horizontal connections



Healthier waterways

Objectives



Plan land-water access, wetlands and riparian vegetation with Indigenous species. Consider ephemeral zone planting.



Find suitable plant species based on realistic Identify water sources (local versus major opportunities, understanding their vertical and catchment), plan integrated water management and develop water cleaning strategies.



Establish design principles for selecting materials and forms that are friendly to habitat, and detail elements that align with the objectives.



Narrate river functions based on form and location, craft educational stories and commemorate the confluence of water.



Connection to Country and culture

Objectives



Understand the layers of Country and where they can be revealed and returned through the tangible and intangible markers of Country. This includes materiality, language, stories of place, seasons and natural systems. Engage with Wurundjeri Woi-wurrung decision-makers to understand and embed their histories the way they need to be told.



Design for gatherings, ceremonies and education at key locations, co-locating where possible. Prioritise culturally safe practices. Identify management and operational approaches that do not create barriers to connection. Review and resolve physical and systemic barriers that may prevent genuine connections to Country.



Engage with Wurundjeri Woi-wurrung to understand plant species relevant to cultural practices and incorporate them throughout the project, more densely adjacent to cultural nodes. Understand the shared histories of place and identify where and how these stories can be told, leaving space for the future.



Self-determined

Objectives



Engage with Wurundjeri Woi-wurrung decision-makers on cultural interpretation and Country.



Understand and integrate Wurundjeri Woi-wurrung land management and caring for Country practices into the design.



Prioritise opportunities for Wurundjeri Woi-wurrung and other Victorian Aboriginal and Torres Strait Islander businesses in the project.



Take responsibility

Objectives



Respectfully reveal the histories of Country, reflecting on Aboriginal perspectives and truthfully conveying the complete story.



Apply past lessons, prioritise no further harm and work to restore and celebrate Country, culture and community.



Take a multi-generational approach to design decision-making, accounting for the impact on Country, Wurundjeri Woi-wurrung and

Image The Greenline Project Master Plan overview and vision - weaving together multiple stories, cultures, ecologies, connections and places into a cohesive project. Pages 24 and 25, The Greenline Project Master Plan

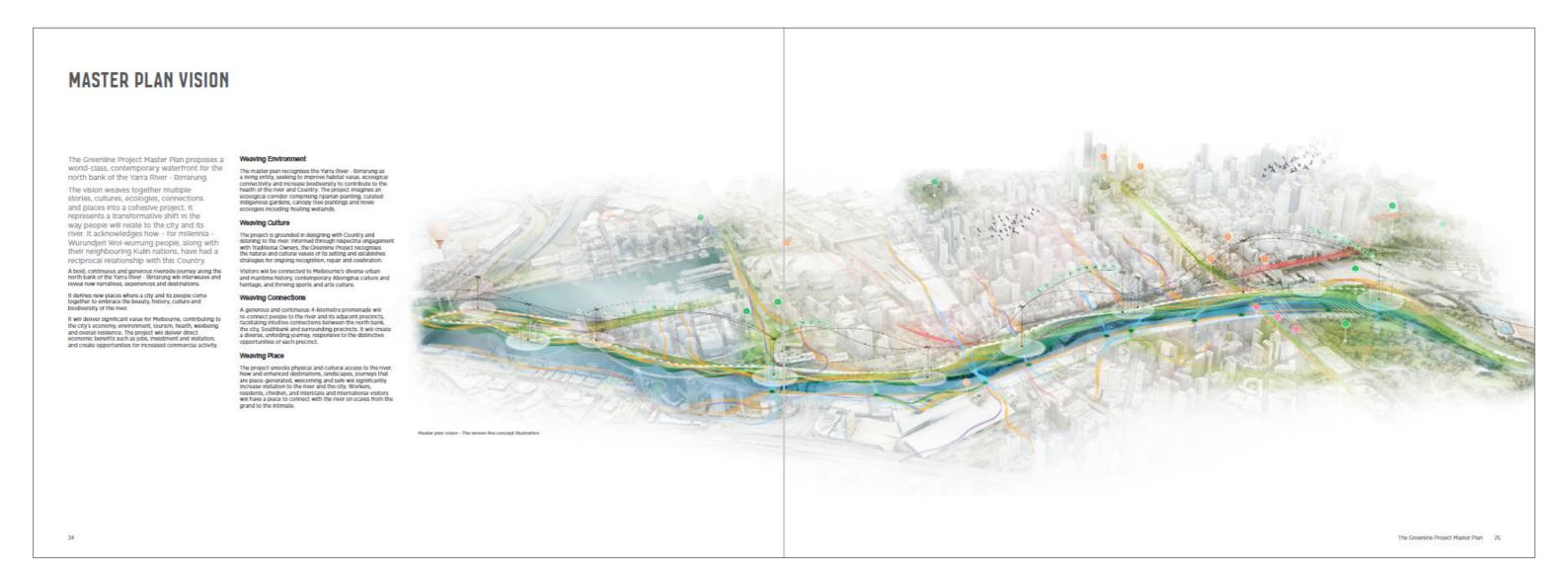


Image Master Plan introduction, joint opportunity statement and how the document sits within the broader strategic context. Pages 10 and 11, The Greenline Project Master Plan

INTRODUCTION

Vision

Through the Greenline Project, we will transform the river's north bank into a reinvigorated and inspiring public will connect diverse, vibrant riverside

It will celebrate Aboriginal and contemporary cultures and the history of the area. The river will be recognised as 'an integrated living entity' and its surrounding environment will be re-established as an ecological corridor.

Today, the north bank has narrow and poorly connected paths, steep slopes, uneven pavements and poor amenity- all of which limit walking and active transport. It offers little diversity of cultural expression, limited ecological value and few opportunities for social and civic engagement.

Yet this is a place of spiritual, cultural and historical more recently, as an elite arts and leisure precinct.

The Greenline Project will express and celebrate these layers of history along the north bank, creating compelling journeys and opportunities to connect with the water. All Melbourne residents and visitors will benefit from connected spaces. These spaces will embrace the river, prioritise safety and inclusion and provide opportunities for public activities that improve health and wellbeing. The Greenline Project will also address environmental and climate-related challenges. It will focus on improving river health, increasing tree canopy and reintroducing riparian vegetation to support biodiversity and environmental education.

The Greenline Project Joint Opportunity Statement

The joint opportunity statement was initially prepared with stakeholders in 2021. It was workshopped and updated as follows during the engagement process from April to May 2023.

Process from April to May 2023.

'The Greenline Project presents a significant and timely opportunity to revitalise the north bank of the Varra River - Birrarung, creating a captivating landmark and destination that reflects the unique identity of Melbourne as a liveable city with a rich cultural heritage and a deep connection to the natural environment. A primary objective is the seamless integration of the riverfront to the water itself, and connection to the city. The Greenline Project will enhance accessibility to the river and encourage movement along the corridor, prioritising walking and recreational cycling and connections to public transport.

The Greenline Project will be distinctly Melbourne, representing its rich Aboriginal and maritime history. It will honour Aboriginal heritage and the layered histories and cultural values of the place. Focal points along the north bank and activities on the water will celebrate the Yarra River - Birrarung's distinctive role in the city, providing valuable opportunities for the public to learn about and experience the culture and history of the site.

Importantly, the ecology of the river and its surrounds will be carefully considered and will inform how the Greenline Project is designed and evolves. This aligns with the Victorian Government's Yarra Strategic Plan (Burndap Birrarung burndap umarkoo) 2022-32. An integrated water management approach with environmentally sustainable design enhances the climate resilience of the site encouraging connection with water.

experiences, activities and opportunities. It will be designed to ensure all feel welcome and safe. Public spaces are to be accessible and connect linking surrounding sites, particularly other significant landmarks and key areas of interest along both the north and south banks. This is intended to create stronger linkages between sites along the Greenline Project and strengthen a sense of belonging for both the residents and the visitors to the city.

The Greenline Project is to be portrayed as an

The Greenline Project is to be portrayed as an attractive destination and landmark of Melbourne. The Greenline Project will play an important role as Melbourne recovers from the COVID-19 pandemic, supporting enhanced tourism and the city's visitor economy. The project will bring new energy to the city and attract both local and international visitors to the river and nearby businesses, revitalising the Melbourne CBD.

Over time, the Greenline Project will evolve to meet the changing needs of Melbourne's growing population, cooling the city and providing valuable open space. This will contribute to the health of the river and its environment and to human wellbeing, building the city's resilience to climate change.

building the city's resilience to climate change.

Successful dolivery of the Greenline Project will be realised through collaboration and investment by a runge of parners. Coordination of multiple landowners and managers will be essential, especially in interfacing with large, strategic initiatives led by government and the private sector. This will enable the Greenline Project to plan for and integrate with adjacent infrastructure and precincts, ensuring a cohesive and future-focused outcome for the city.

This transformation will redefine our connection with the Yarra River - Birrarung, embracing and nurturing the river and promoting community health and wellbeing. The Greenline Project will allow new memories to be made, unique to Melbourne and of

Refer to the Community and Stakeholder Engagement section of this document on page 96 to see the full list of contributors to this statement.

- guide design consistency and quality across the delivery of all projects
- outline key design moves and spatial layouts that lay the foundations for the design development of each precinct through future stages
- illustrate the vision, themes and actions that support design and implementation.

STRATEGIC CONTEXT

This master plan has been informed by key strategies as well as Victorian Government legislation and documents such as the Yarra River Protection (Wilip-gin Birrarung murron) Act 2017 and the Wurundjeri Woiwurrung Birrarung water policy.

Yarra River - Birrarung Strategy, December 2019

The Yarra River - Birrarung Strategy, excentber 2019
The Yarra River - Birrarung Strategy guides planning for the inner city reach of the river. It outlines strategic directions and opportunities over the next 15 years to improve the way we use our river and its edges.

Greenline Implementation Plan, December 2021
The Greenline Implementation Plan builds on the Yarra
River - Birrarung Strategy, outlining the scope, projects, key
actions and milestones for the project.

Burndap Birrarung burndap umarkoo, Yarra Strategic Plan 2022-2032

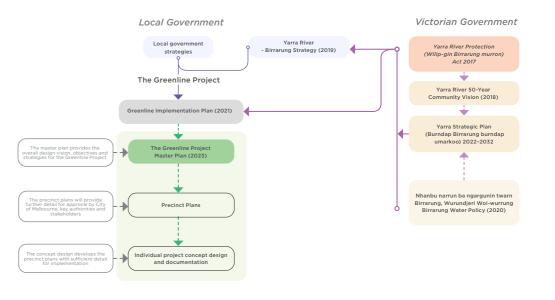
Developed in collaboration with the Wurundjeri Woiwurung Cultural Heritage Aboriginal Corporation, the
Bunurong Land Council Aboriginal Corporation, and state
and local government authorities this strategy guides
planning to protect and enhance the Yarra River - Birraung
managing the river and adjoining open spaces 'without
borders' as 'one living and integrated natural entity' as
legislated in the Yarra River Protection (Wilip-gin Birrarung
murron) Act 2017.

Burndap Birrarung burndap umarkoo, Yarra Strategic Plan Implementation Plan 2022
The Greenline Project will implement the actions and land-use directions in the plan to support the community vision for the river including but not limited to 'Enterprize Park upgrade', 'Greenline northbank' and 'Seafarers Rest Park'.





The following diagram outlines the relationship between legislation and strategies that underpin this master plan.



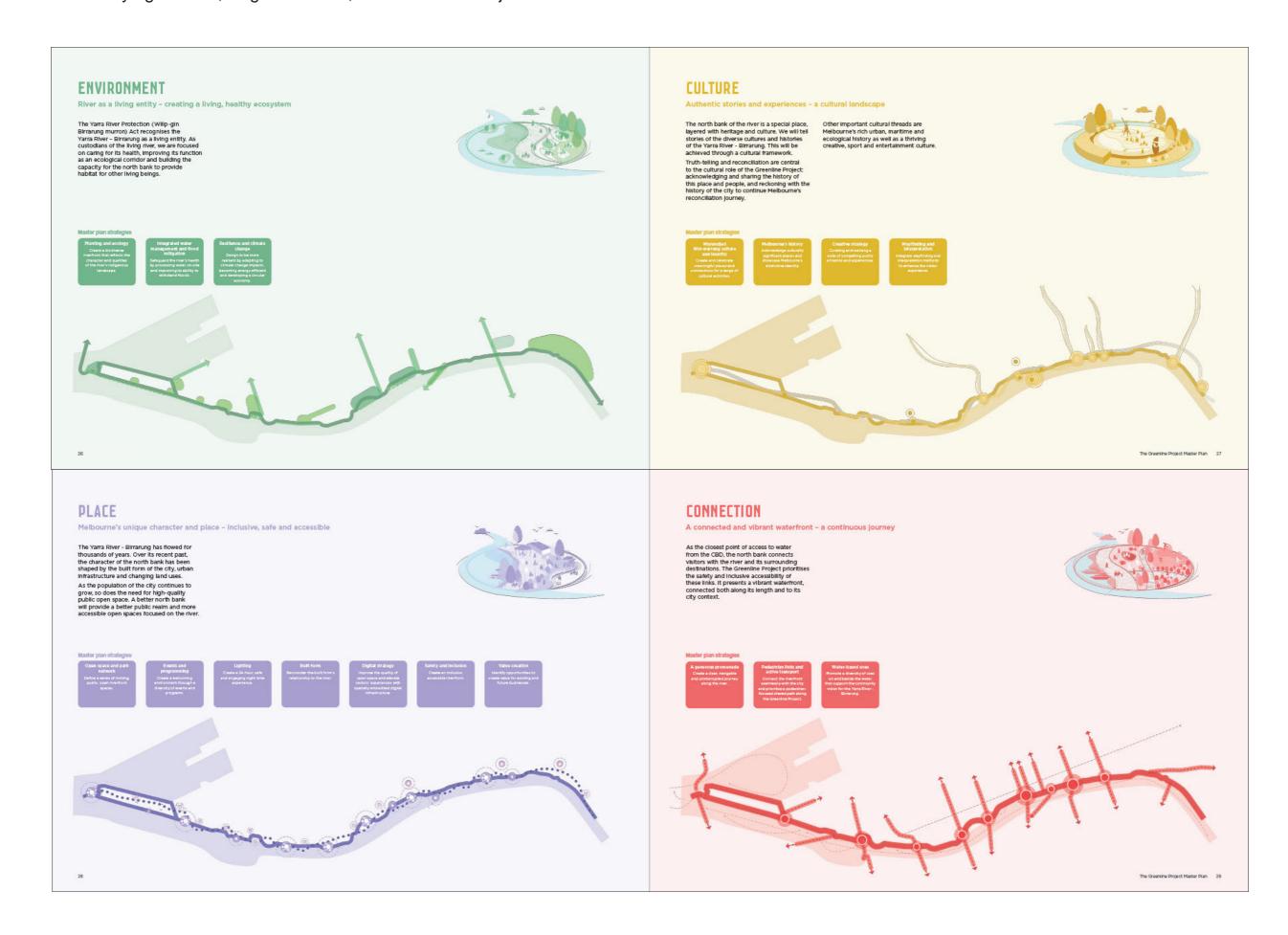


Image The Illustrative Master Plan represents one of the biggest city-shaping projects in Melbourne's history. It represents the ambitious vision for reconnecting the city and the community to its highly valued but complex north bank riverfront. Pages 30 and 31, The Greenline Project Master Plan

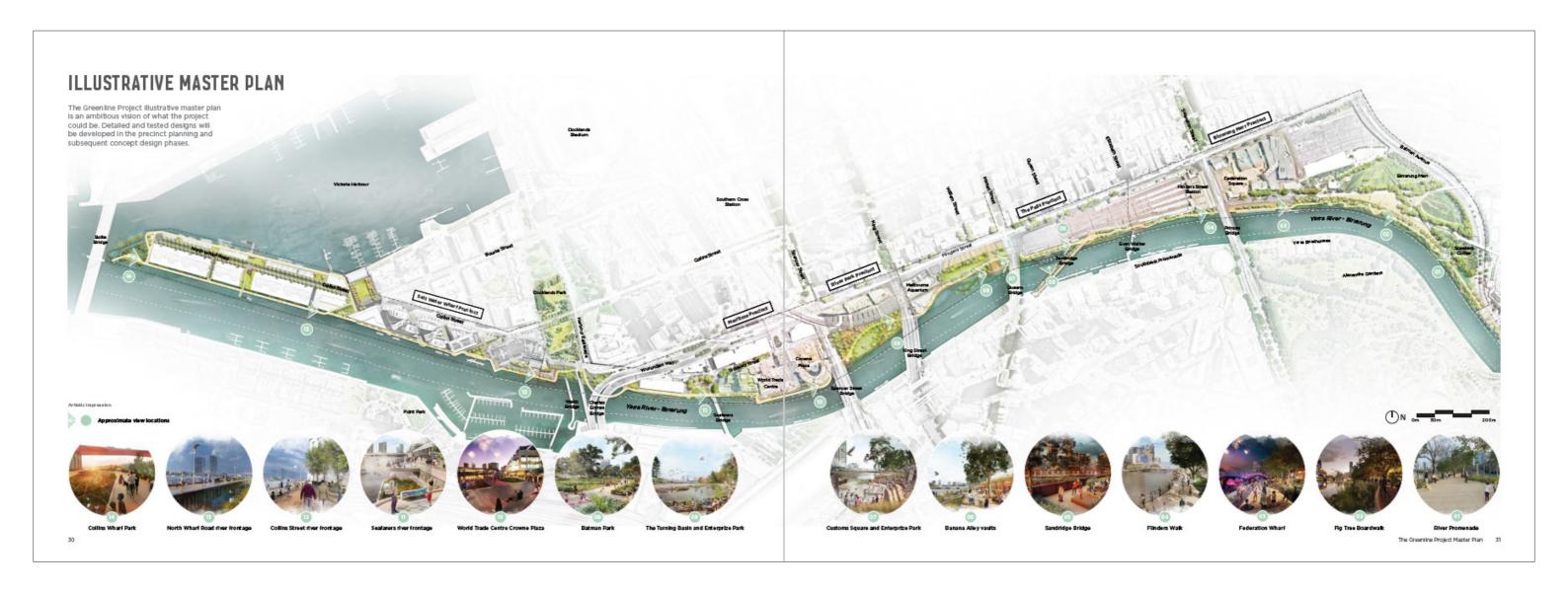


Image The Spatial Master Plan outlines the project's proposed key activities, experiences and opportunities. It outlines each of the five precient areas and provides details grouped into themes to guide the planning and implementation of key improvements across the scope of the Master Plan area. Page 32 and 33, The Greenline Project Master Plan

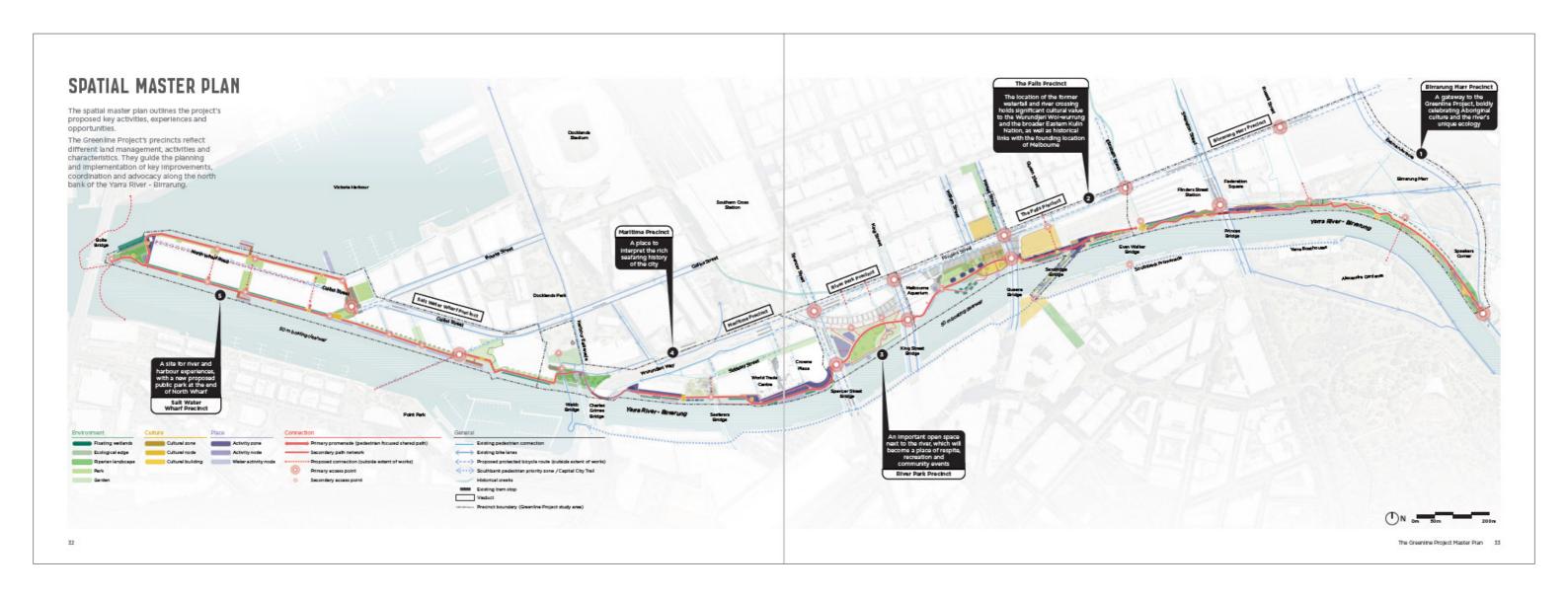
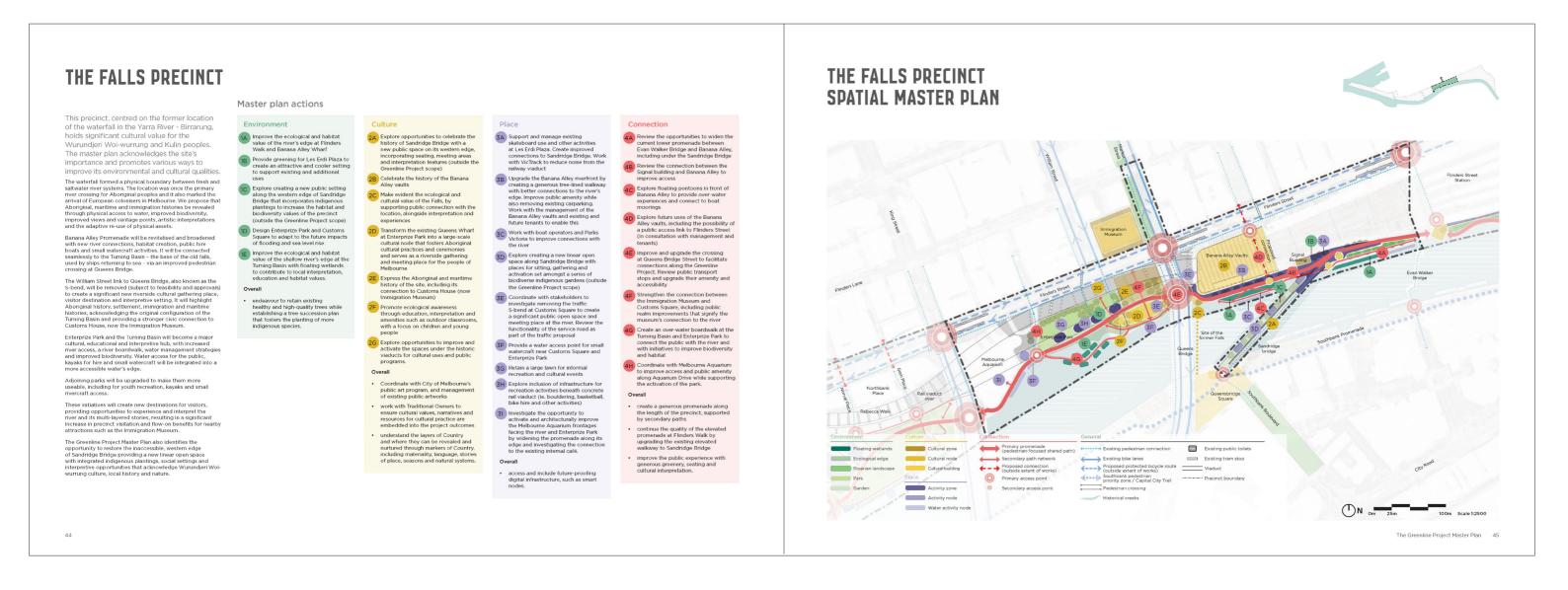


Image The associated Design Elements provides a framework for each of the five precincts demonstrating how the master plan themes and strategies can be applied to provide spatial outcomes across all locations along the full 4km lenght of the project. Pages 34 and 35,The Greenline Project Master Plan



Image The master plan identifies each of the five precints in more detail. Each precint has a spatial master plan which is partnered with an illustrative master plan, which gives an indication of the the final design may evolve. Here is an example of The Falls Precinct vision, master plan actions and spatial master plan. Pages 44 and 45, The Greenline Project Master Plan



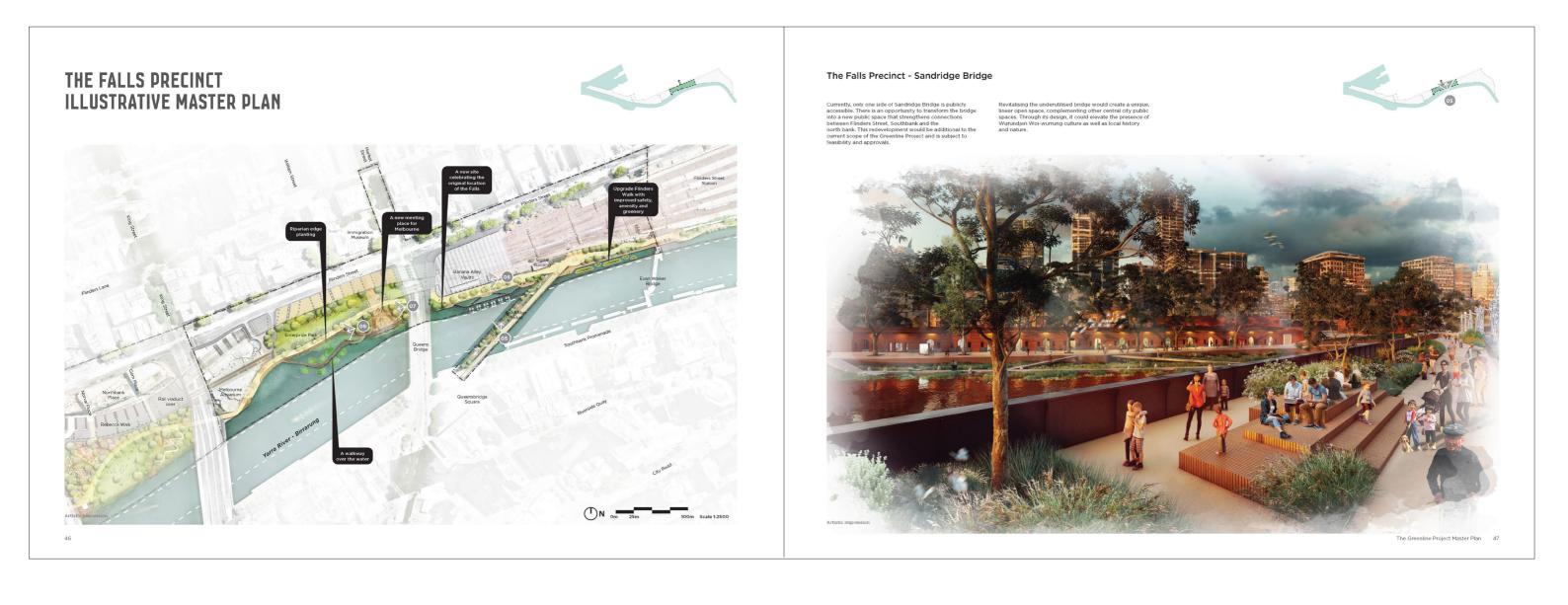


Image The Falls Precinct artisitc impressions. Pages 48 and 49,The Greenline Project Master Plan







Image The master plan strategies highlight strategic details within the themes and designs of the previous chapters. Each Strategy introduces a key design dimension, lists what the master plan will and what will be explored in the later stages of the project. They provide a site-wide lens that guides the precinct planning and subsequent design phases in realising the benefits that the project seeks to deliver. Page 70, The Greenline Project Master Plan

MASTER PLAN STRATEGIES

With the master plan strategies, we highlight strategic details within the themes and designs in previous chapters. The strategies are developed from the objectives in the Yarra River - Birrarung Strategy and the Greenline Implementation Plan.

Each strategy introduces a key design dimension and lists what the master plan will do and what we will explore in the later stages of the project. The strategies are grouped under our four themes: environment, culture, place and connection.

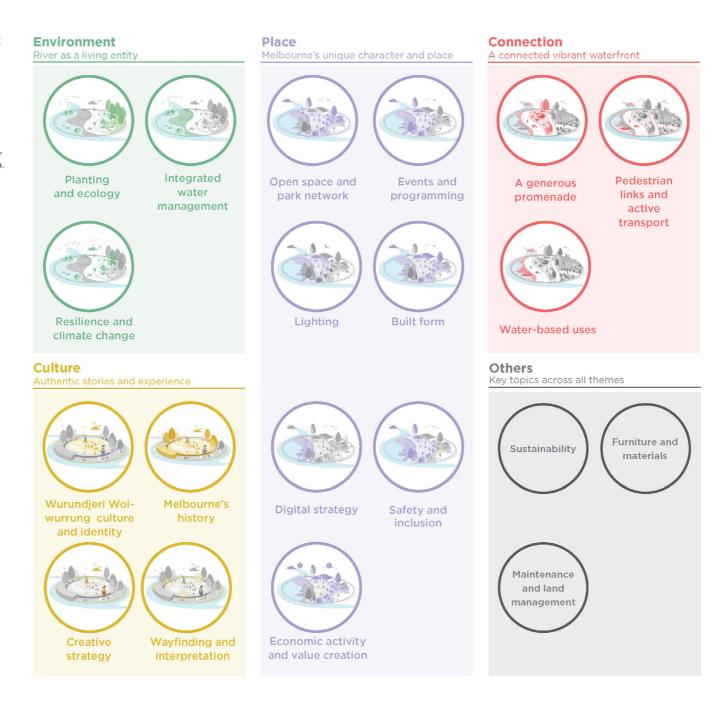


Image Examples of the master plan strategies Reslilience and Climate Change and Wurundjeri woi-wurrung Culture and Identity. These demonstrate how The Greenline Project Master Plan establishes a vision for the north bank as a crucial ecological connector in Melbourne's urban landscape and enriches Melbourne's cultural fabric. Pages 74 and 75, The Greenline Project Master Plan



- removing barriers that prevent culturally safe practices designing spaces to allow for education, gatherings, ceremonies and special occasions at key locations
- including culturally relevant resources within the project especially the availability of important plant species.







Image Examples of the master plan strategies Economic Activity and Value Creation and Sustainability. These demonstrate how considered research and rigour applied to the master plan ensures that this ambitious vision has viability and produces outcomes that will be a powerful stimulant for Melbourne's economy while setting a precendent of integrated sustainability for public spaces benchmarked against UN Sustainable Development Goals and government Stategies and Plans. Pages 86 and 91, The Greenline Project Master Plan

ECONOMIC ACTIVITY AND VALUE CREATION

Identify opportunities to create value and support existing and

The Greenline Project will have a positive impact on the local economy and adjacent businesses within the Yarra River - Birrarung corridor. The business case for the Greenline Project, released in 2022, confirmed that it has a strong case for investment with every \$1 spent resulting in a net benefit of and a continuous journey along the river will increase footfall and create direct opportunities for existing and new businesses and attract investment in the precinct.

- investing in high-quality open spaces and amenities that will attract both locals and visitors



- improving public transport connections that allow people to easily access the riverfront
- prioritising pedestrian movement along the riverfront
- improving connection along the riverfront that allows people to move easily to establishments
- attracting new residential and commercial developments to the city
- increasing local employment
- creating tourist destinations along the north bank, elevating the overall experience for visitors to the Melbourne Arts Precinct and CBD.









SUSTAINABILITY

Envision the Greenline Project as a sustainable and resilient public open space

The project can be designed to mitigate and Social: adapt to further climate change impacts, sequester carbon, anticipate future functions with a circular material palette, and prepare for climate change and community shocks and stresses.

The Greenline Project has the opportunity and responsibility to set a precedent of integrated sustainability for a public space in Melbourne and for Australia. The project has the potential to deliver transformative social and environmental sustainability impacts giving more to the community than we take, delivering world-leading sustainable

The Greenline Project will:

- explore water sensitive urban design initiatives to process stormwater generated by the project bef discharged into the Yarra River Birrarung remove carbon from the air through increased planting and tree health
- minimise the use of potable water for irrigation
- explore options for a circular and low embodied carbon material palette

- create spaces that encourage physical activity and active transportation
- work with the Traditional Owners to incorporate their perspectives and knowledge

Economic: attract investment and development

- incorporate spaces for events and gatherings that can generate revenue for local businesses
- ensure easy accessibility by public transport to encuse by visitors to Melbourne
- benefit businesses along and nearby the site

environmental, social and economic outcomes. They an approach to end poverty and protect the planet.

The project will contribute to a number of SDGs. We have

- direct influence how the Greenline Project positively impacts the development, construction and ongoing u and benefits visitors to the site
- Indirect influence how the Greenline Project positively impacts its immediate surroundings, the city and beyond

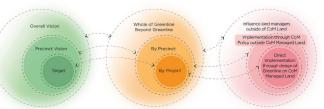
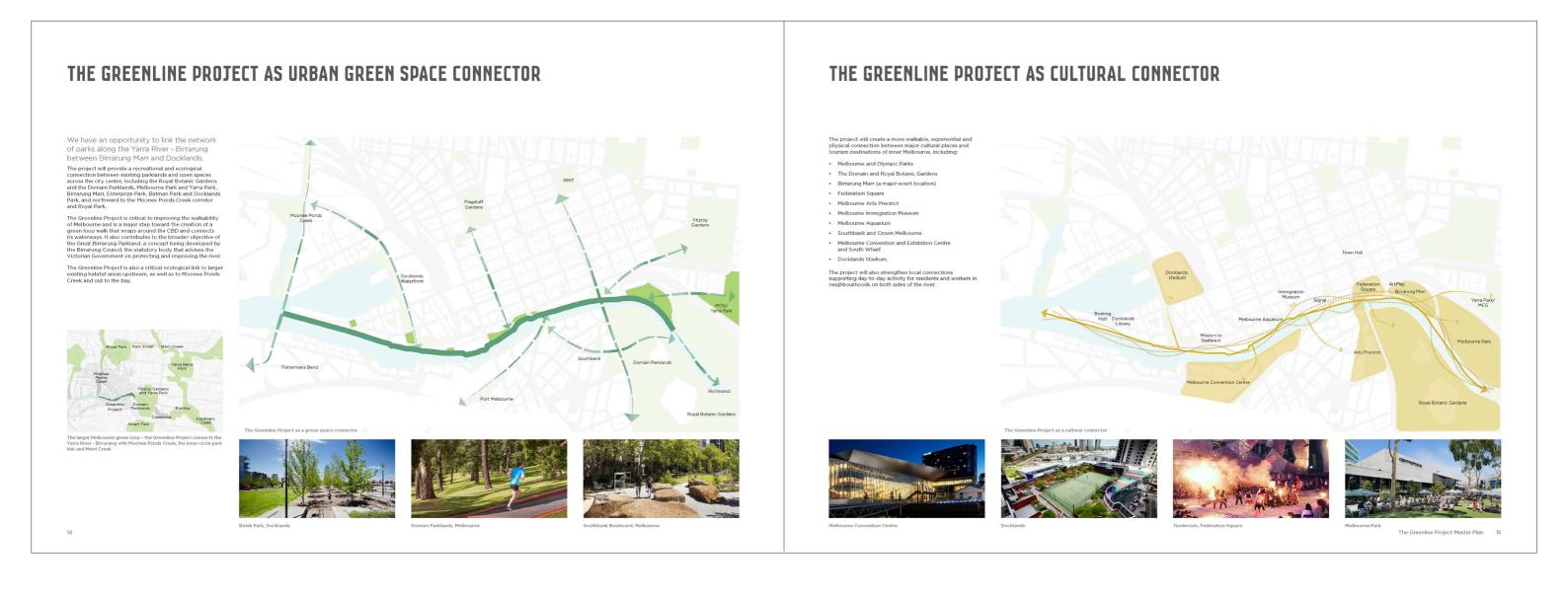








Image Building on the foundation of the Implementation Plan, the Greenline Project Master Plan provides an innovative and clear strategic design vision that supports the staged revitalisation of the north bank across its varied spaces and stakeholder contexts. The Master Plan provides a strong advocacy tool, clearly communicating how the project's multiple objectives can be synthesised through design to support next steps in delivering this transformational city-shaping initiative. Pages 14 and 15, The Greenline Project Master Plan



Thank you

The Greenline Project Master Plan, Melbourne, Australia