Aboitiz Equity Ventures

Full Year 2019
Financial & Operating Results
11 March 2020





Review of Business Units

- Outlook
- Power
- Financial Services
- Food
- Infrastructure
- Land
- AEV Financials
- . Q&A



Presenters



Sabin Aboitiz President & CEO Aboitiz Group



Manny Rubio President & CEO AboitizPower



CFO UnionBank



Tristan Aboitiz President & CEO Pilmico Philippines



Cosette Canilao President & CEO Aboitiz InfraCapital



Dave Rafael President & CEO AboitizLand

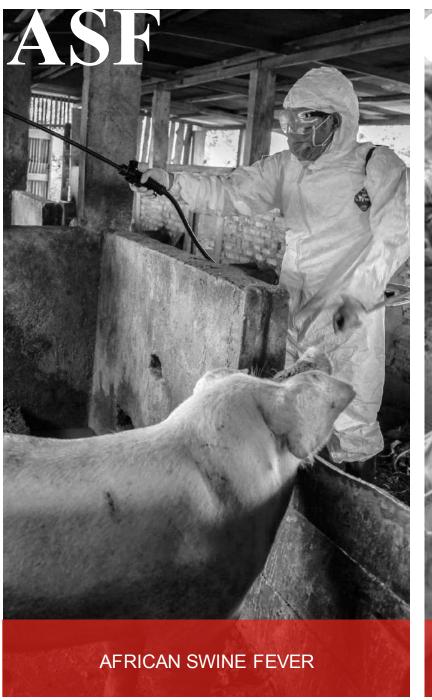


Dmi Lozano CFO Aboitiz Equity Ventures

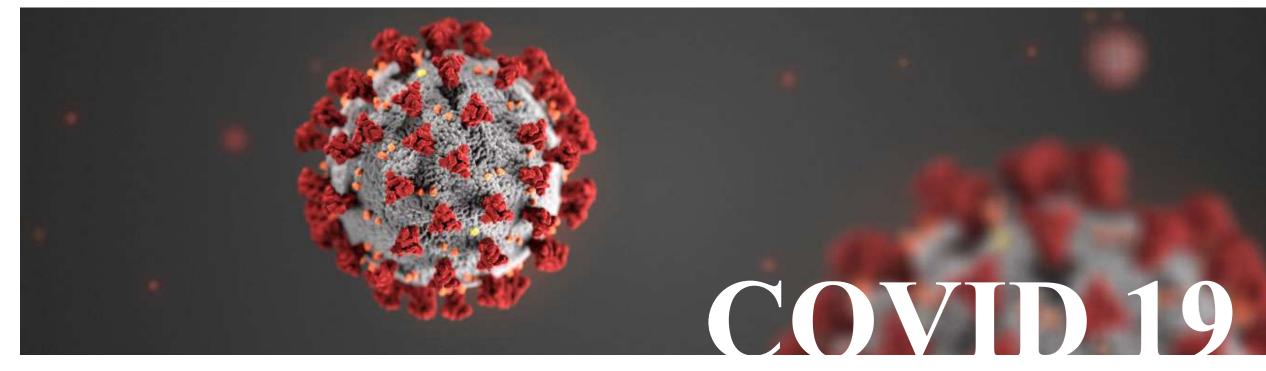
Outlook

































100 YEARS OF ADVANCING BUSINESS AND COMMUNITIES





"The biggest fortune I have is my word and reputation. Money can be lost and can be recovered but once your name and reputation is lost, one's word is worthless and one is truly finished." -Don Ramon Aboitiz

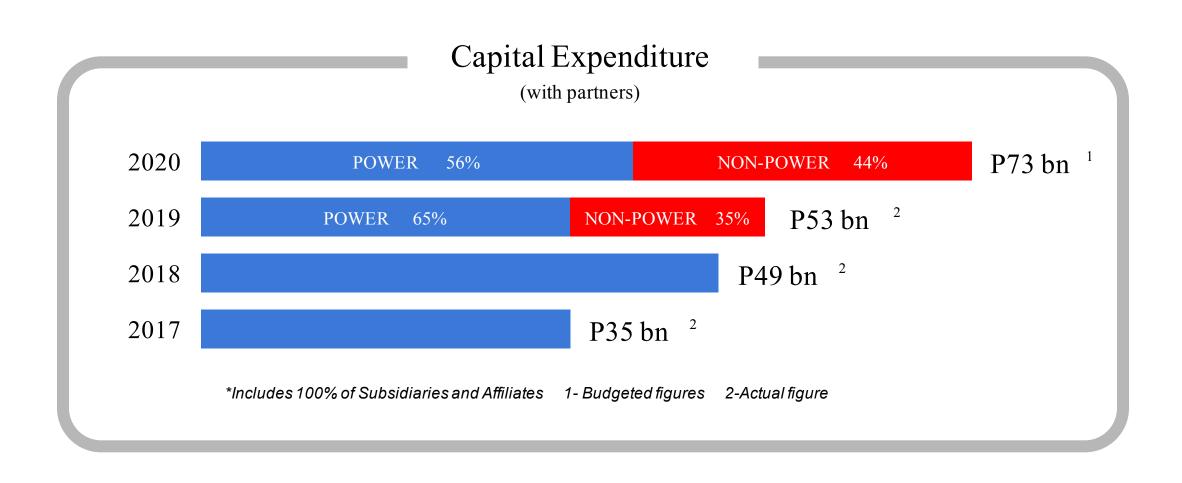
"Palabra de honor"
WORD OF HONOR



100 YEARS OF ADVANCING BUSINESS AND COMMUNITIES



We will continue to invest in capacities to advance business and communities.





100 YEARS OF ADVANCING BUSINESS AND COMMUNITIES



Despite these difficulties, we are not contemplating a reduction in our expenditures.

Our Build, Build, Build will go full blast, so will other programs of the government.

Carlos G. DominguezFinance Secretary
Republic of the Philippines





100 YEARS OF ADVANCING BUSINESS AND COMMUNITIES

We will achieve our 10-year EBITDA target by managing our ESG risks and finding opportunities in the world's Sustainable Development Goals.







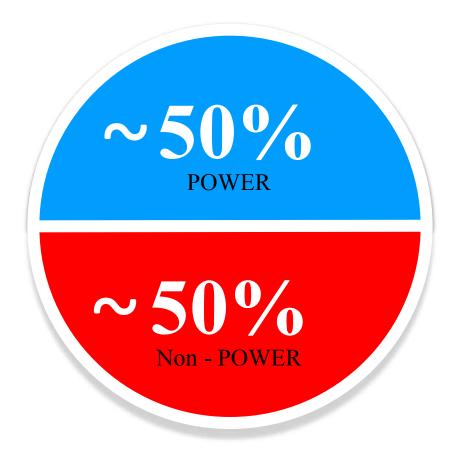








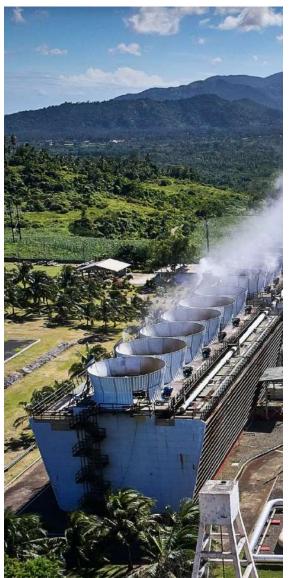
We will balance our business portfolio by the end of the decade



 $\sim 10\%$ from overseas









advance business and communities.

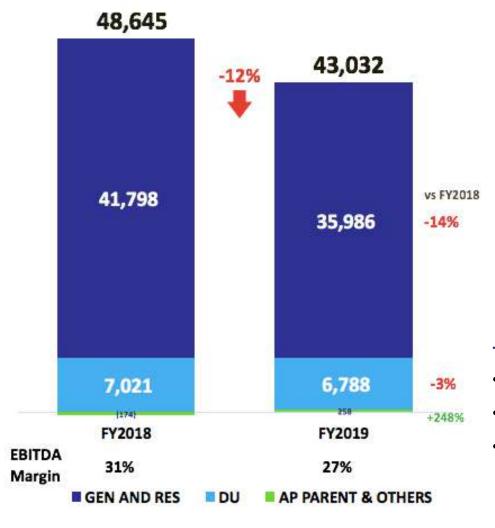


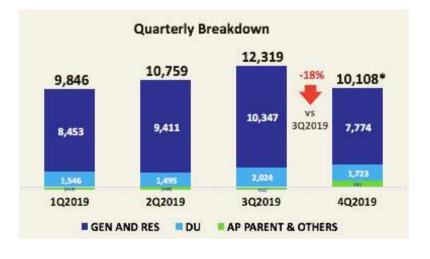
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FY 2019 Beneficial EBITDA



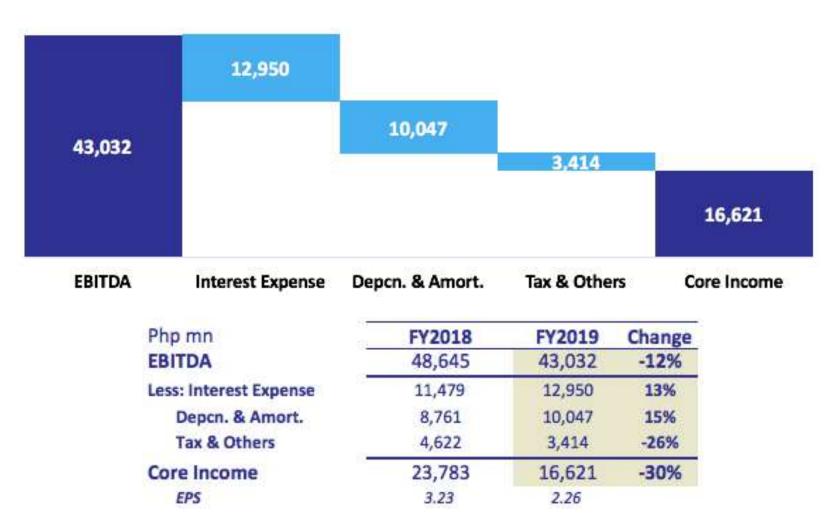


*-15% vs 4Q2018

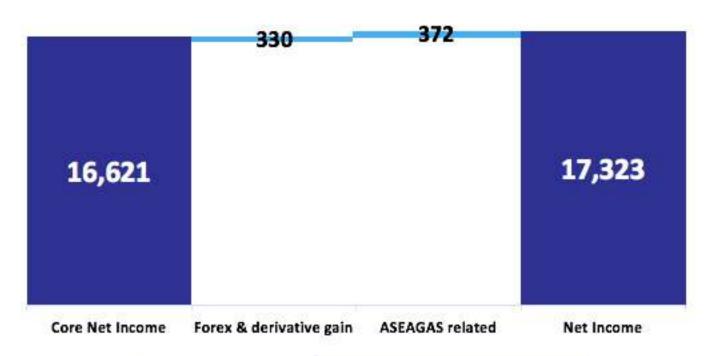
-12% decline, mainly of which...

- -7% due to higher purchased power cost
- -3% due to lower availability from coal facility
- -2% due to lower revenues from spot sales









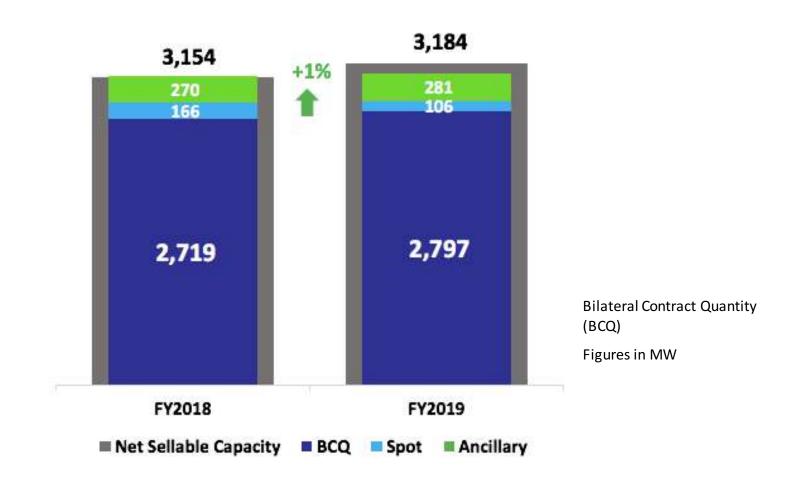
Php mn	FY2018	FY2019	Change
Core Net Income	23,783	16,621	-30%
Non-recurring Income/(Loss)	(2,075)	702	134%
Forex & derivative gain/(loss)	(1,521)	330	122%
Impairment costs	(554)		N/A
ASEAGAS related		372	N/A
Net Income	21,708	17,323	-20%
EPS	2.95	2.35	



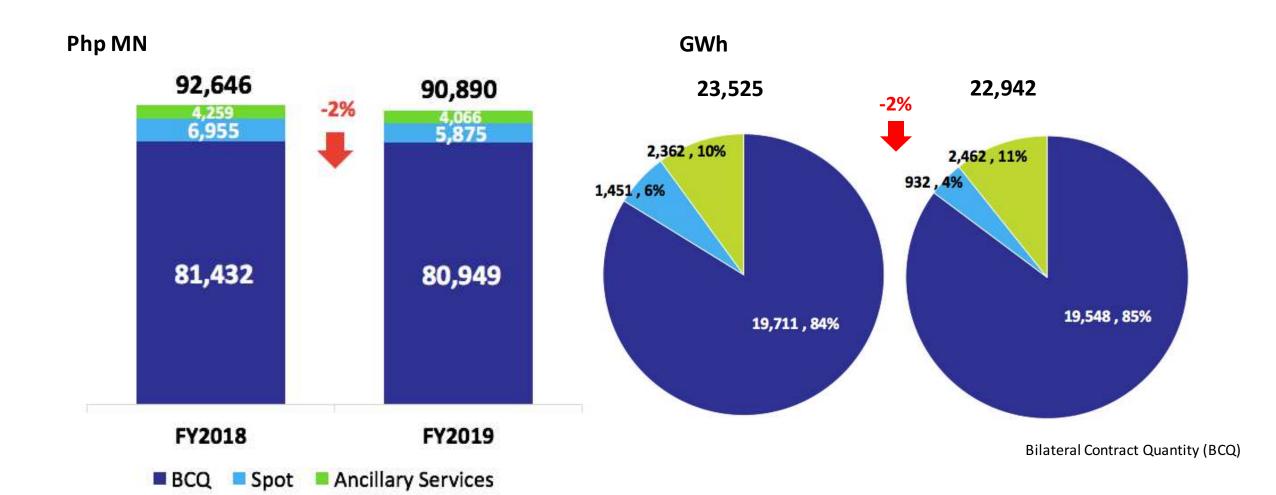
(Php mn)	CONSOLIDATED		
(Prip min)	YE2018	YE2019	
Cash and Cash Equivalents	46,343	37,434	
Investments and advances	34,334	60,879	
Total Assets	389,662	410,469	
Total Liabilities	253,086	276,826	
Total Equity	136,577	133,643	
Total Interest Bearing Debt	216,499	233,097	
Net Debt	164,866	186,541	
Net Debt to Equity	1.2X	1.4x	
Debt to Equity*	1.6X	1.7x	

^{*}Total Interest Bearing Debt / Total Equity

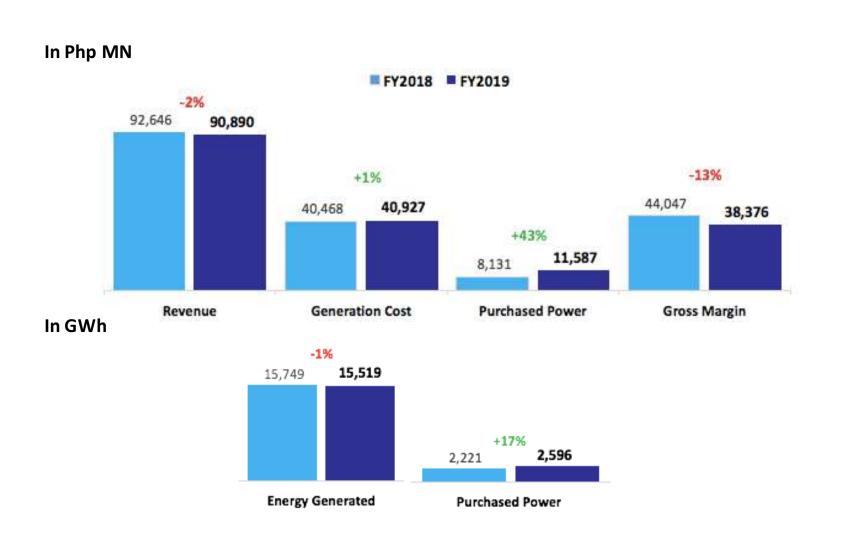


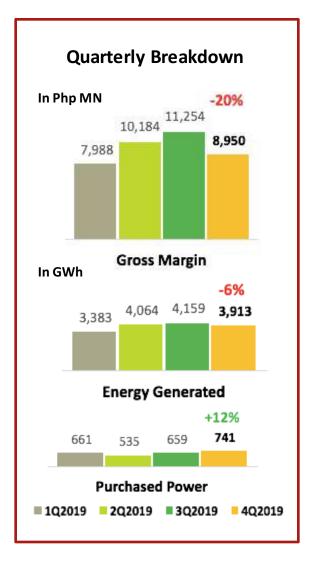




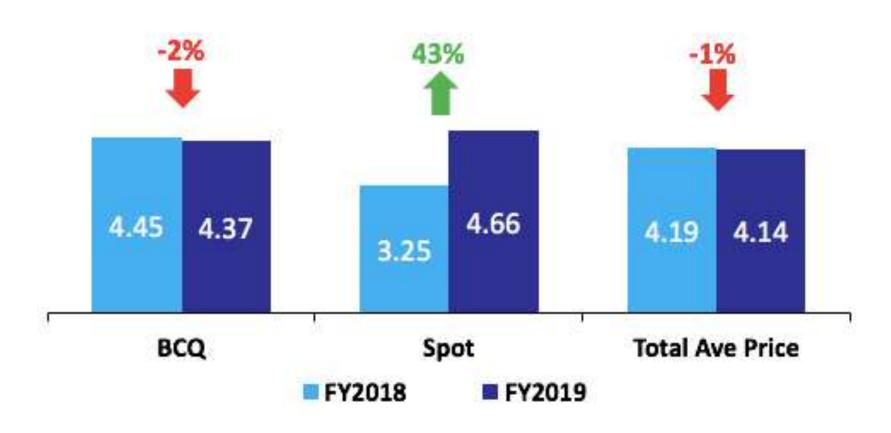






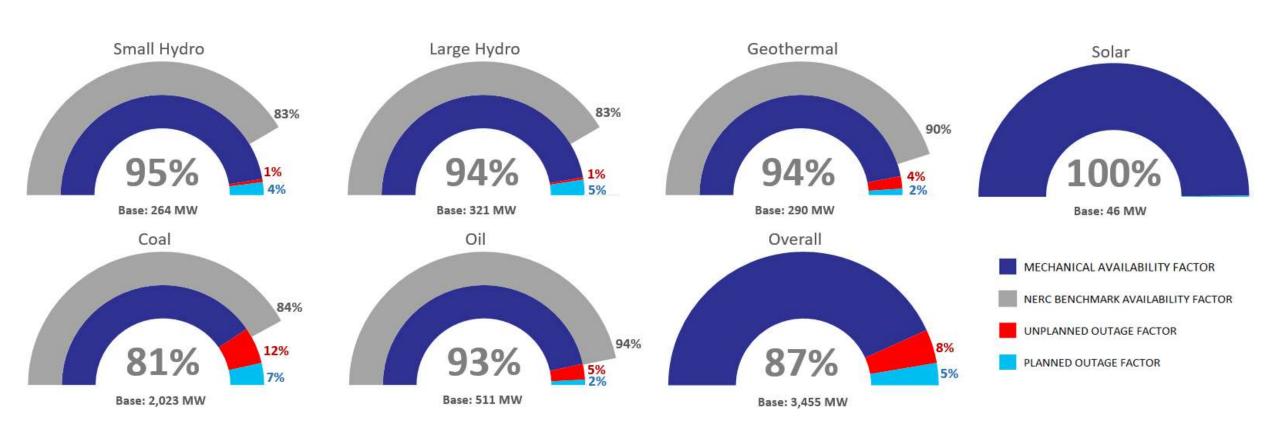






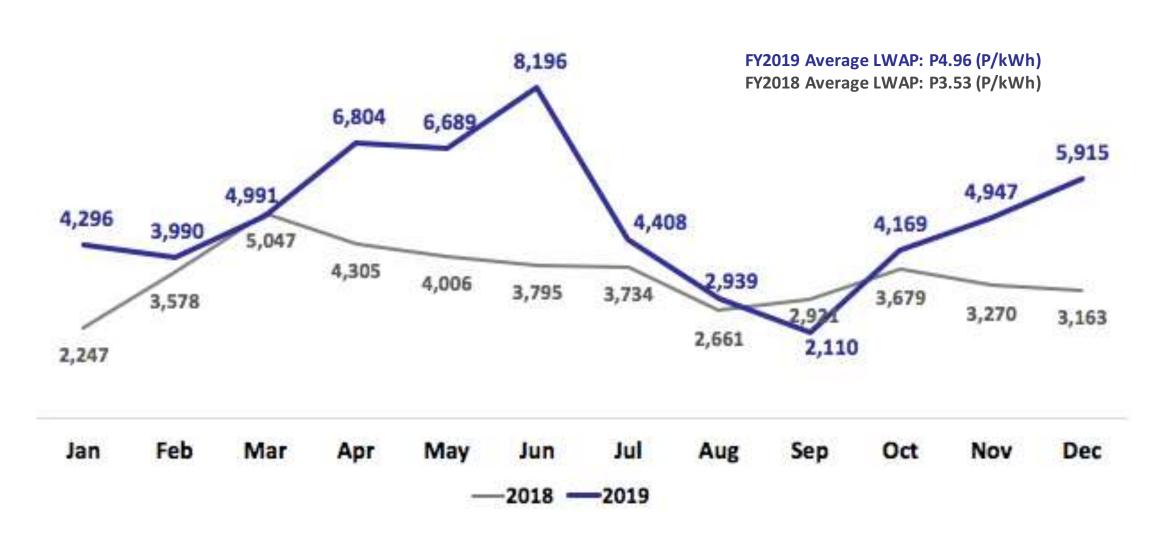


Operating Highlights: FY 2019 Availability





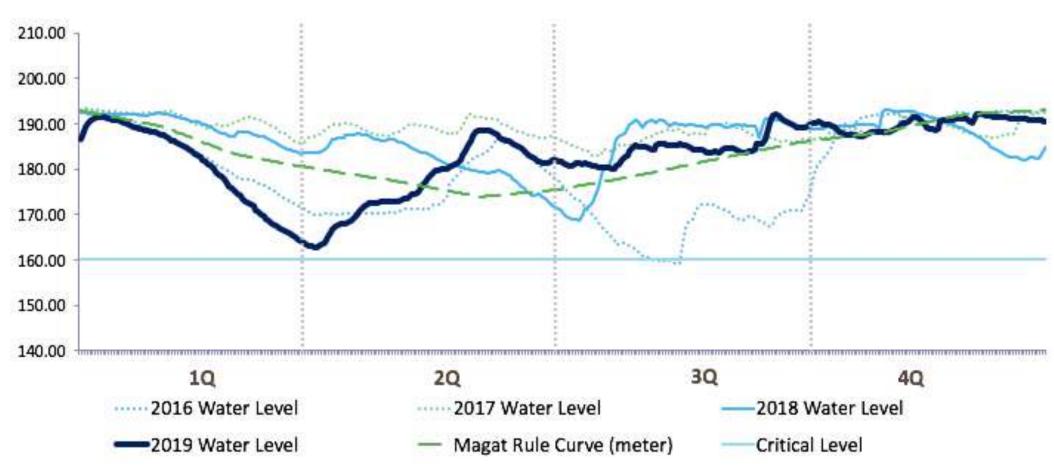
Operating Highlights: WESM



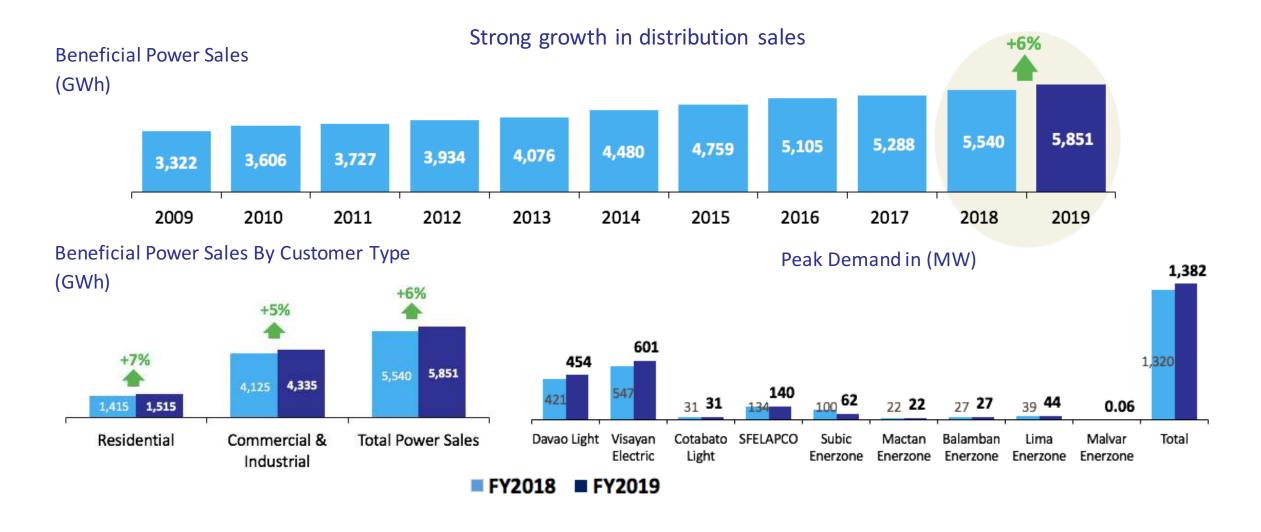


Operating Highlights: Water Level

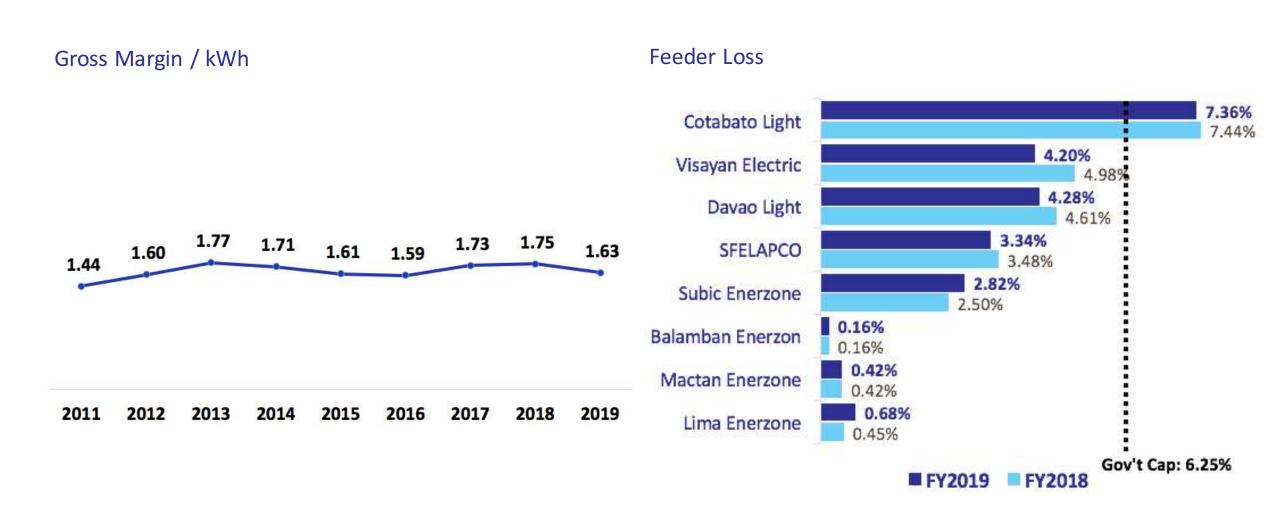
Magat's Water Level vs Rule Curve (in MASL)













Project Update

We will reach our capacity target of 4,000 MW by 2020

Grid	Project	Capacity (Net)	% Ownership	Attributable Net Sellable Capacity	Estimated Commercial Operation Date
Luzon	Dinginin Unit 1 (Coal – GNPD)	668 MW	70%	468 MW	Q4 2020
	Dinginin Unit 2 (Coal – GNPD)	668 MW	70%	468 MW	Q2 2021
Visayas	Naga Power Plant Complex	42 MW	100%	42 MW	Q3 2020
Vietnam	Dam Nai (Wind – Mekong Wind)	39 MW	100%	39 MW	Q1 2020
		1,417 MW		1,017 MW	

Attributable net sellable capacity as of FY2019: 3,455 MW



Project Update

Dinginin - 2 x 668 MW of Coal Power (GN Power Dinginin)







Project Update

Mekong Wind – 39 MW







Project Update

Naga Power Plant Complex – 42 MW

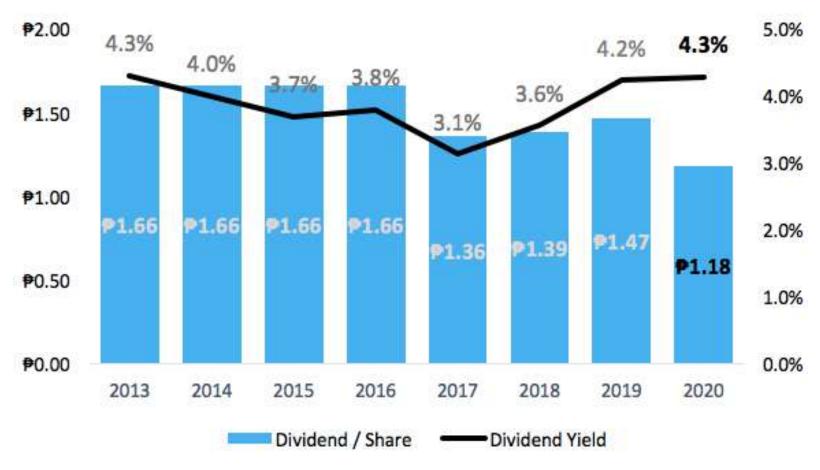


Capital Expenditure (with partners)





Dividend Payment



Payout Ratio: 1/2 of previous year's consolidated net income 2020 Dividend Yield: Computed based on March 06, 2020 closing price

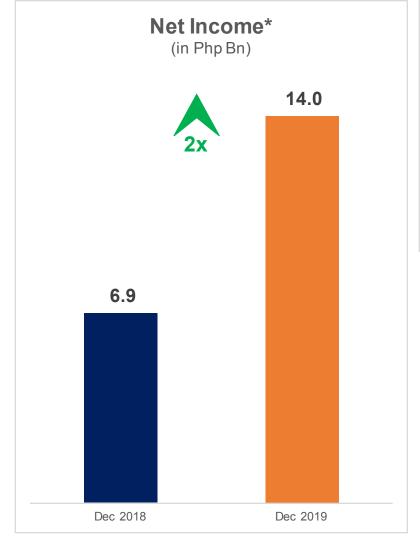


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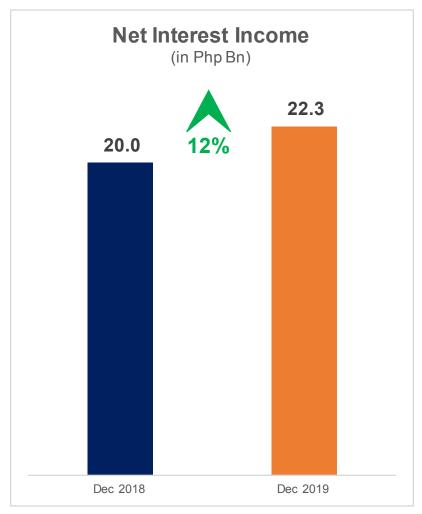
- UBP posted a record high net income of P14.0 Bn driven by:
 - Solid loan growth of consumer & SME
 - Increase in margins in 2019
 - Strong non-interest income growth
- Profitability ratios way above previous year and surpassed industry average

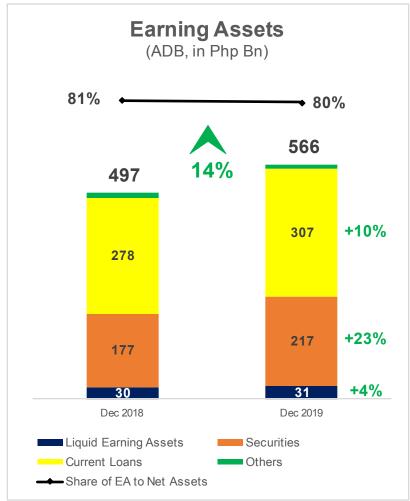


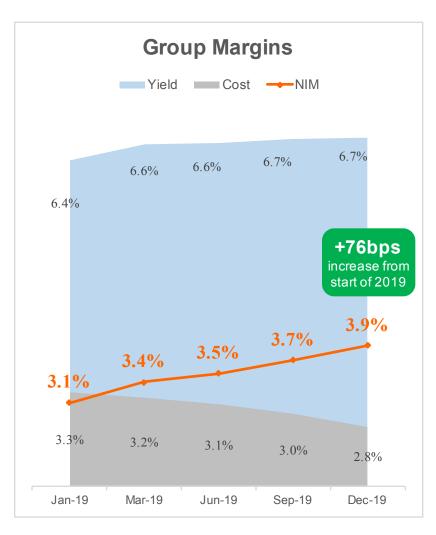




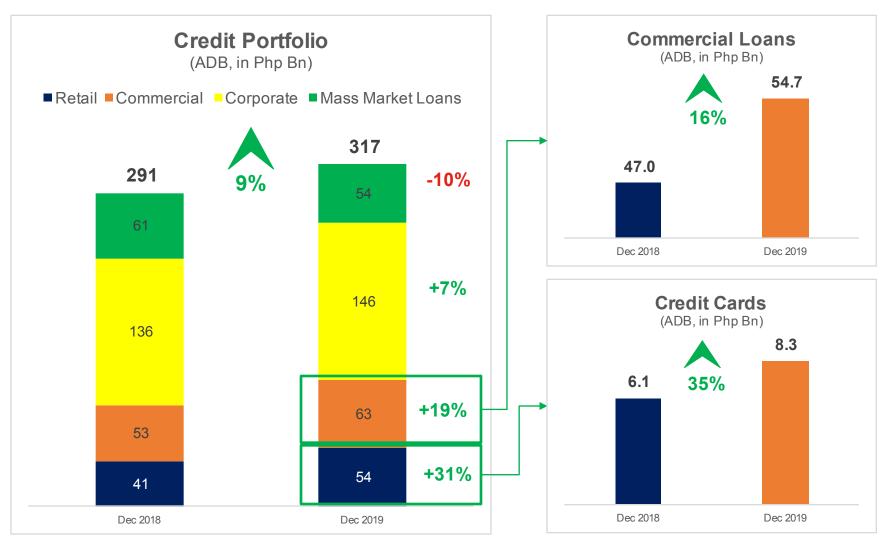


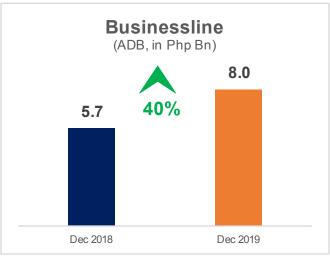


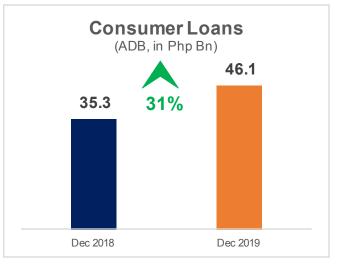




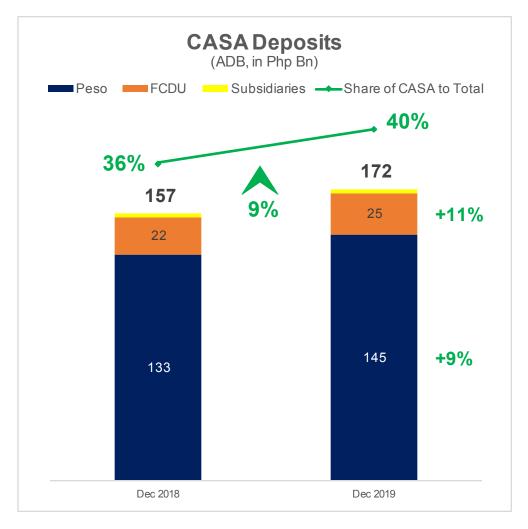


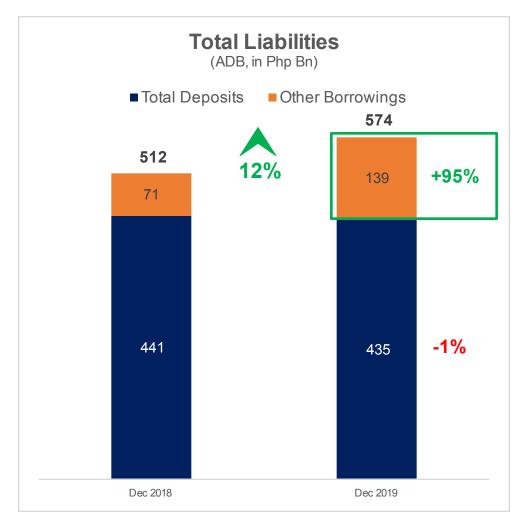




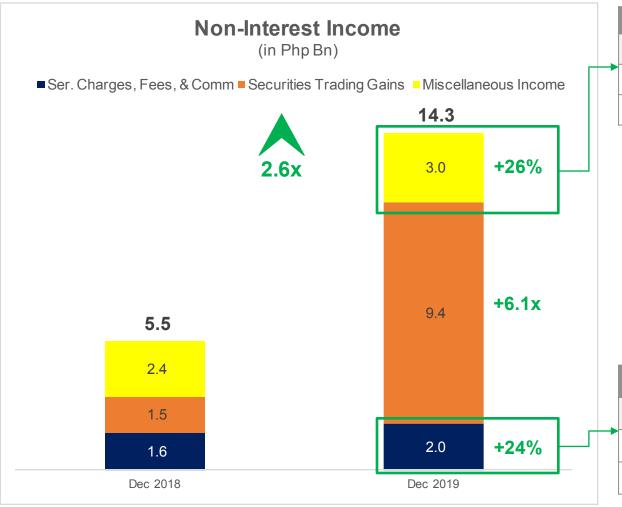








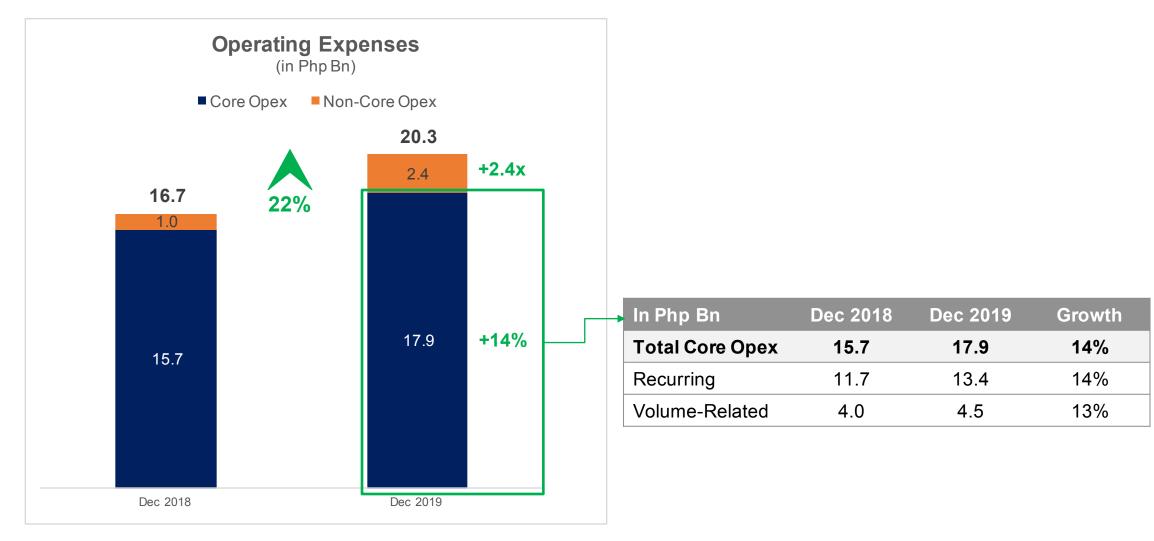




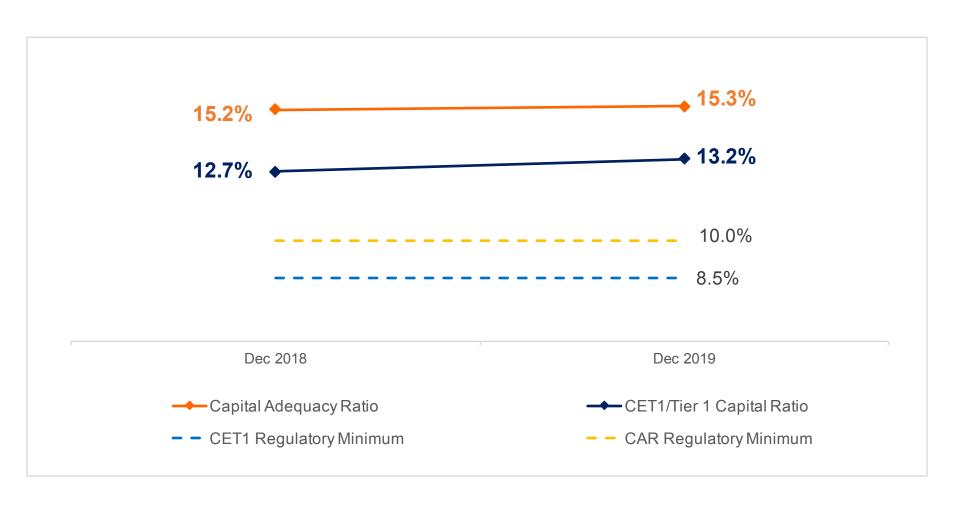
in Php Bn	Dec 2018	Dec 2019	Growth
Total Misc. Income	2.4	3.0	26%
Foreign exchange gains	0.6	0.7	17%
Others	1.8	2.3	29%

in Php Bn	Dec 2018	Dec 2019	Growth
Total Ser. Charges & Fees	1.6	2.0	24%
Parent	1.3	1.5	11%
Subsidiaries	0.3	0.5	86%





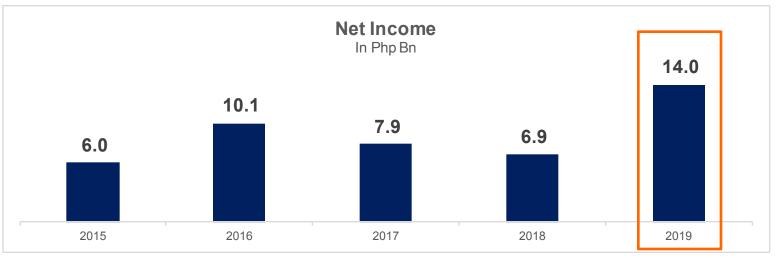


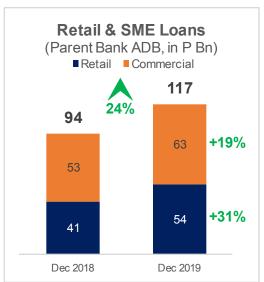




Summary

- Record net income
- Robust consumer & SME lending
- Substantial margin improvement within the year
- Strong non-interest income growth





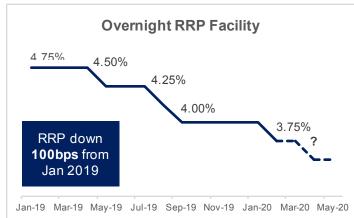




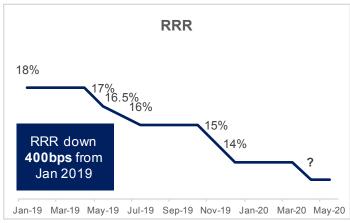


- Further cuts on policy rate and RRR shall further improve margins
- Robust expansion of retail & SME loans
- CSB to be driven by salary & motorcycle loan growth
- Accelerate customer acquisition via digital channels

Outlook













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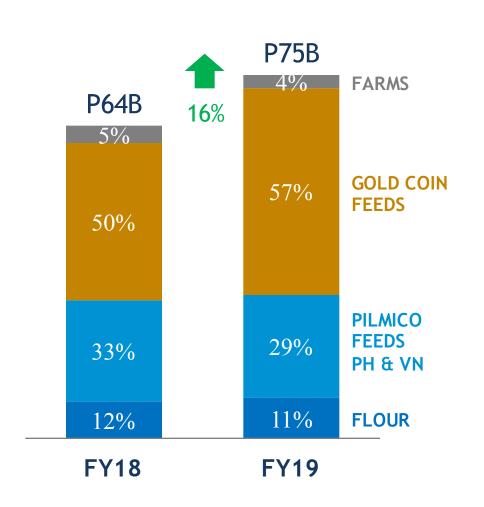


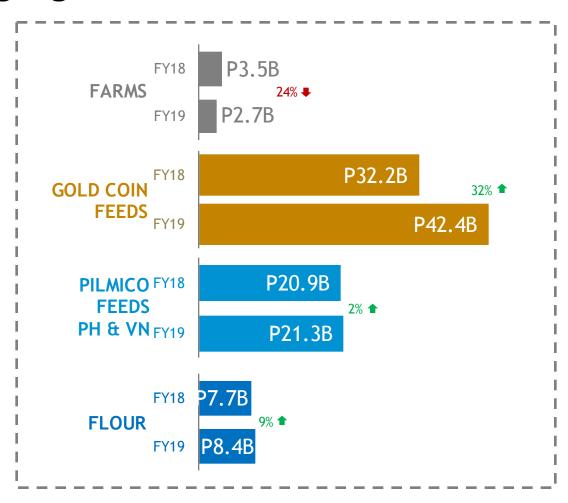
FY 2019 Financial Highlights

Revenue	74,724	•	vs. FY18 +16%
EBITDA	5,363	•	+29%
EBITDA Margin	7 %	•	+100bps
NIAT	2,105	1	+12%



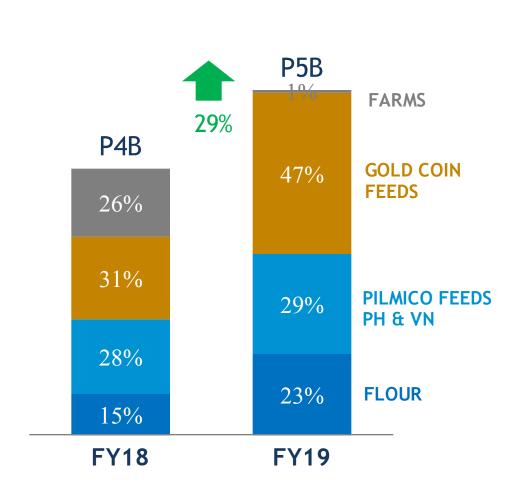
FY 2019 Financial Highlights: Revenue

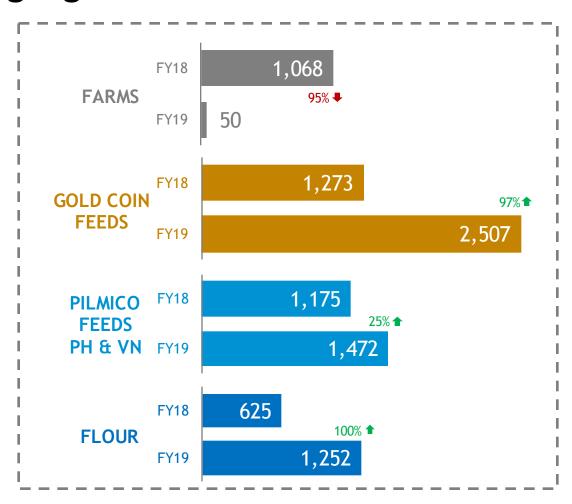






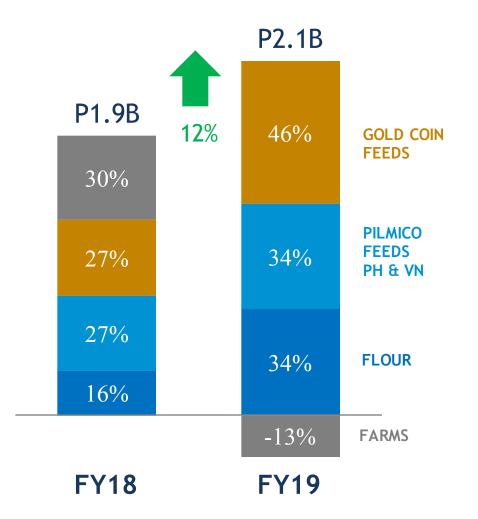
FY 2019 Financial Highlights: EBITDA

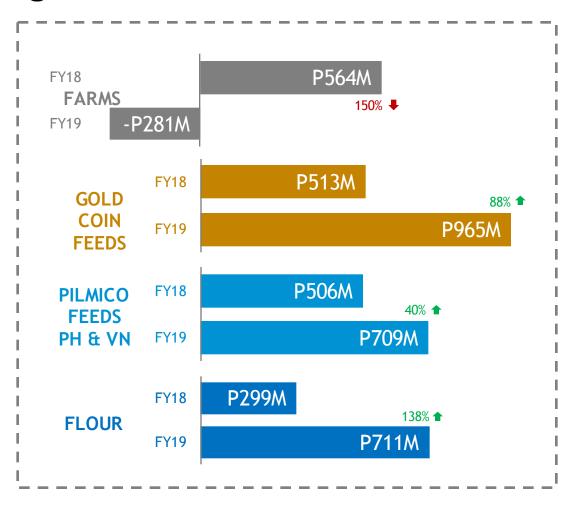






FY 2019 Financial Highlights: Net Income







ONE FOOD GROUP

Leadership Team



TRISTAN ROBERTO ABOITIZ

PRESIDENT & CEO
PILMICO FOODS CORPORATION







ONE FOOD GROUP

KEY STRATEGIC PRIORITIES



BALANCE

Balance portfolio, market opportunities and risks



OPTIMIZE

Execution excellence through processes and systems



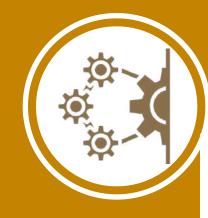
DEVELOP

Build capabilities, innovate, and expand the business



2020 Project Pipeline





Jan 2020

Indonesia Depot

Depot in Bangka Island, Indonesia
Completion rate: 100%
FEEDS





Apr 2020

Floating Fish Line

+5TPH in Dongguan, China Completion rate: 60%





Fish Feed Line

+5TPH in Ha Nam, Vietnam Completion rate: 85%





May 2020



Iligan Feedmill Expansion

+20 TPH epate support VisMin Region Completion rate: 77%





Meats Fabrication Plant

Forward Integration of Farms Business Completion rate: 94%



Dec 2020



Growfin Farm XII

Last farm of the Phase 2 expansion Completion rate: 37%





Layer House Expansion

Addt'l 260K Hens in Armenia, Tarlac Planning Stage





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Highlights of Operations: Water





4% improvement in operating margins



10% increase in water production



99.8% facility uptime



92% customer satisfaction rating

PhP 3 Bn CAPEX spent for FY19



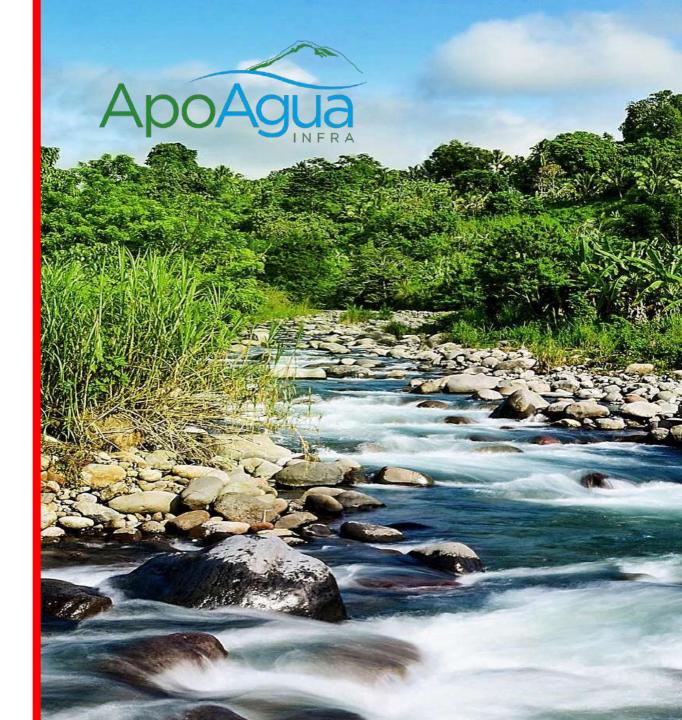
Construction of intake facilities in Tamugan River is in full swing



Laying of conveyance pipelines in ongoing



Pouring of concrete on foundations of the HEPP and process trains have been completed



Project Updates



Approved by the NEDA Board last November 29, 2019

We are working with the Government on final steps before commencing Swiss Challenge



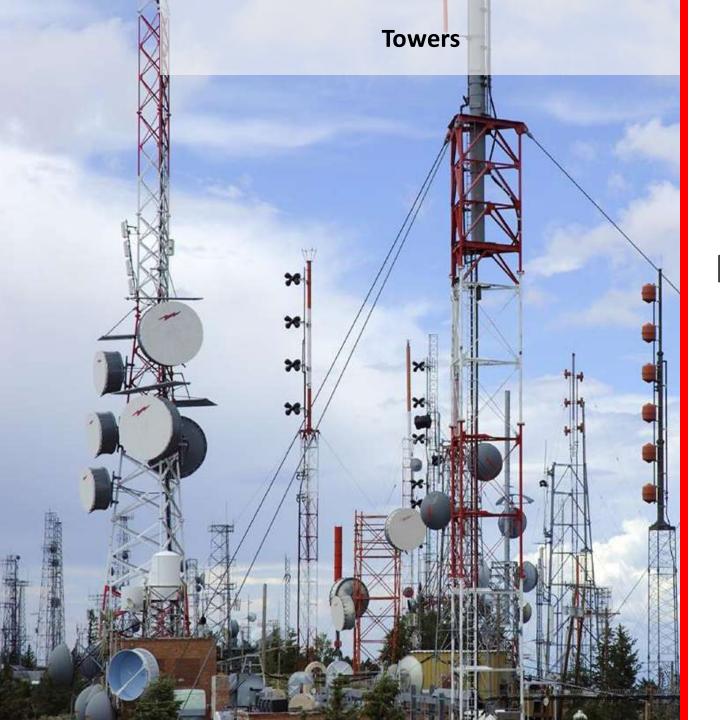
Approved by the NEDA ICC-Cabinet Committee last December 20, 2019

The next step is to get NEDA Board Approval



Unsolicited Proposal submitted on September 18, 2019

35 year concession with optimization



Continuing active engagement with the MNOs, particularly on site acquisition and selection

2,000 towers in 5 years

MOU with 3 telcos (Globe, DITO, and PLDT-Smart)





Improved operational performance in a challenging environment

- Modest growth in cement demand as contraction in infrastructure was offset by growth in residential and non-residential segments
- Market prices stable while production costs under control
- Debottlenecking projects completed safely, within budget, and now delivering results
- New mills nearing completion
- Contribution to AEV at PhP604M in 2019, higher by PhP470M versus 2018





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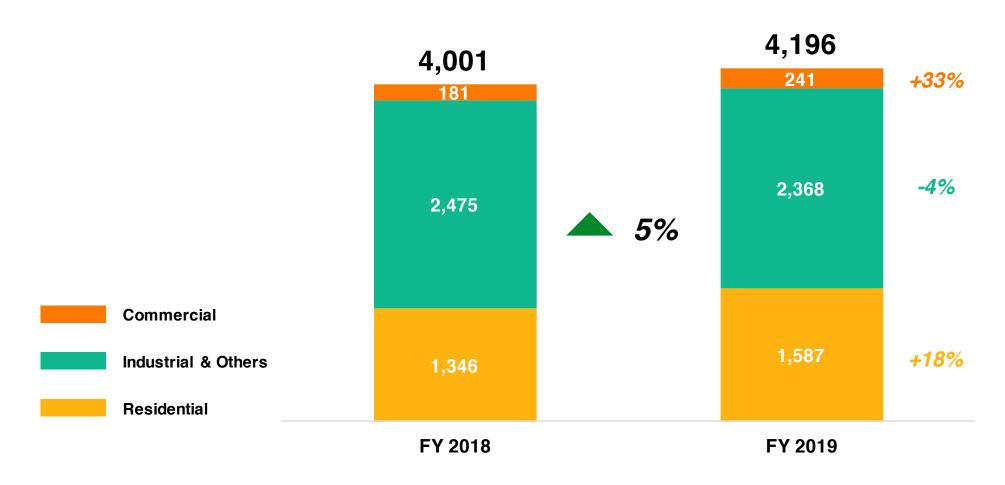


FY 2019 Financial Performance

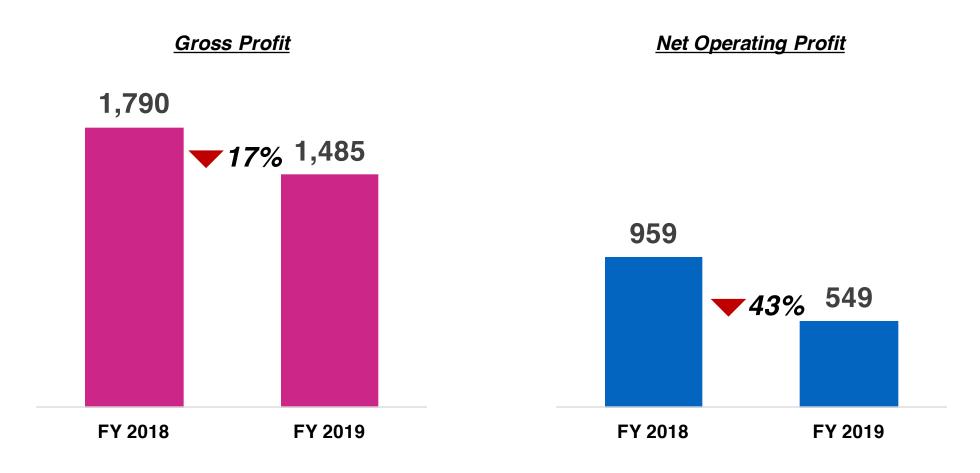
	FY 2019	vs <u>FY 2018</u>
Revenues	4,196M	5 %
Gross Profit	1,485M	17%
Net Operating Profit	549M	43%
NIAT	943M	46%
Residential Sales	2,196M	6%



FY 2019 Revenues







FY 2019 Business Highlights

In December we opened Lima Exchange, the latest commercial addition to our New Industry City in Lima. It houses a Robinsons supermarket, a public transport terminal, and more establishments that cater to the community's basic needs.









FY 2019 Business Highlights

Our communities and elegantly designed homes caught the attention of award-giving bodies

The Outlook 2019: Philippine Buyers' Choice Property Awards (organized by Lamudi Philippines)

Winner	Best House in VisMin (Amoa)	
Nominee	Best Developer in Luzon	
	Best Developer in Vismin	
	Best Premium House (Seafront Residences	







In 2019, AboitizLand partnered with Cebu Landmasters to deliver housing solutions to the Cebuano market. The JV's first project is a three-tower condominium in Mandaue City, Cebu.







We also teamed up with Point Blue, a pioneer in the integrated micro-studio market.

Point Blue currently has 4 buildings in operation covering a total of 657 units, and plans to build 20 more apartment buildings over the next two years.





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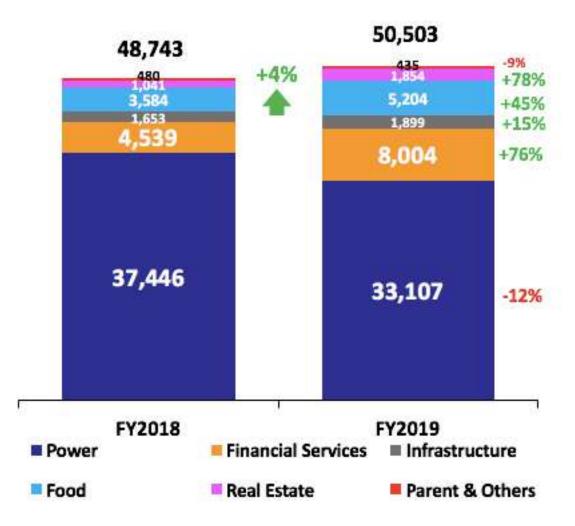
FY 2019 Financial Performance

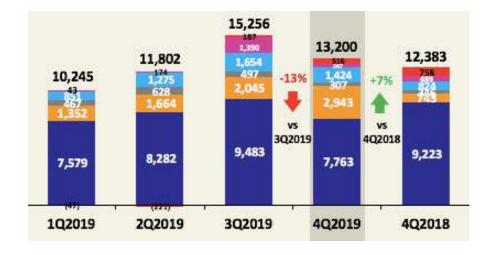




FY 2019 Beneficial EBITDA

(in Php mn)





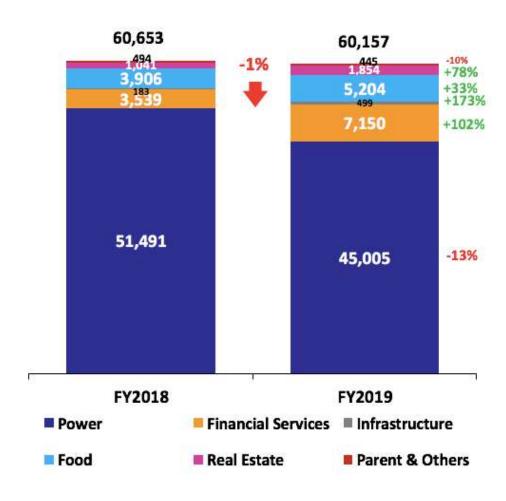
+4% vs FY 2018, of which

- +13% from outperformance of non-power business units
- -9% from Power due to higher purchased power cost, lower availability of coal facility and lower spot sales



FY 2019 Consolidated EBITDA

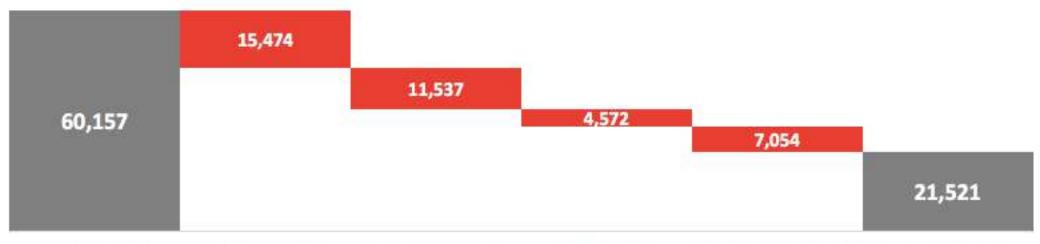
(in Php mn)





FY 2019 Core Net Income

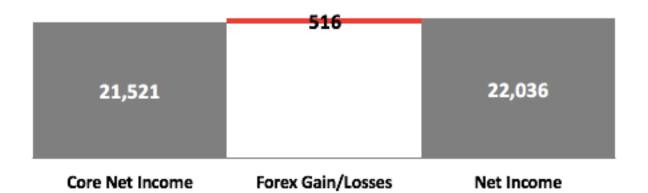
(in Php mn)



Conso EBITDA	Interest Expense Depcn. &	Amort.	Tax & Others	Non-controlli	ng Interest Core Net Income
		FY2018	FY2019	Change	
	Conso EBITDA	60,653	60,157	-1%	
	Less: Interest Expense	13,162	15,474	18%	
	Depcn. & Amort.	9,818	11,537	18%	
	Tax & Others	4,799	4,572	-5%	
	Non-controlling Interes	st 9,749	7,054	-28%	
	Core Net Income	23,124	21,521	-7%	
	EPS	4.10	3.82		



(in Php mn)



Core Net Income

Non-recurring gains/ (losses)

Net Income

EPS

FY2018	FY2019	Change
23,124	21,521	-7%
(891)	516	158%
22,233	22,036	-1%
3.95	3.91	

FX rate:

31 Dec 2019: 50.64

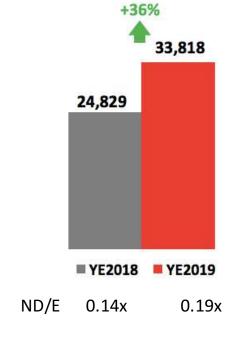
31 Dec 2018: 52.58



Balance Sheet Highlights

(in Php mn, except ratios)

Parent Net Debt

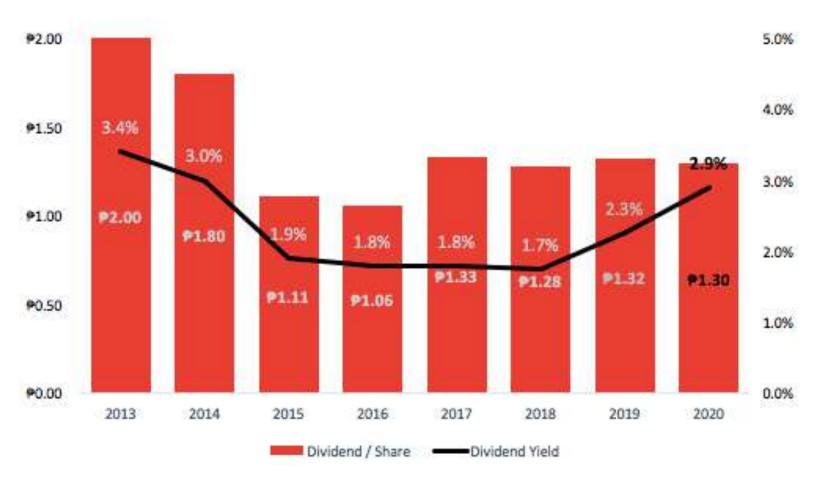


Consolidated Balance Sheet/Key Ratios

	YE2018	YE2019
Cash and Cash Equivalents	59,033	46,425
Total Assets	554,494	588,386
Total Liabilities	336,016	371,191
Total Equity	218,478	217,195
Equity Attributable to Parent	174,691	176,481
Book Value Per Share	31.01	31.33
Current Ratio	1.8x	1.3x
Debt to Equity	1.5x	1.7x
Net Debt to Equity	1.0x	1.2x



Dividend Payment



Payout Ratio: 1/3 of previous year's consolidated net income

2020 Dividend Yield: Computed based on March 06, 2020 closing price



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